WATERBERG DISTRICT MUNICIPALITY

MAY 2024

2024/25 MEDIUM TERM REVENUE AND EXPENDITURE FRAMEWORK FOR THE FINANCIAL YEAR

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Abbreviations and Acronyms

CPI	Consumer Price Index
DoRA	Division of Revenue Act
EM	Executive Mayor
GFS	Government Financial Statistics
GRAP	General Recognised Accounting Practice
IDP	Integrated Development Plan
KPA	Key Performance Area
KPI	Key Performance Indicator
MEC	Member of the Executive Committee
MFMA	Municipal Financial Management Act Programme
MTREF	Medium-term Revenue and Expenditure Framework
SDBIP	Service Delivery Budget Implementation Plan
WDM	Waterberg District Municipality

Part 1 – Annual Budget

1.1 Mayor's Report

To be presented separately

1.2 Recommendations

That:

1. The Final 2024/25 Medium-term Revenue and Expenditure Framework, tabled in accordance with the Municipal Finance Management Act, 2003 (Act 56 of 2003) be considered for the community consultation process.

2. That the proposed tariffs for the Final 2024/25 MTREF as outlined in Annexures 2 to 5 be considered for the community consultation process.

3. Council approves the multi-year operating and capital projects appropriations for the financial year 2024/25 and indicative for the two projected outer years 2025/26 and 2026/27.

4. That the Accounting Officer:

    4.1 In accordance with chapter 4 of the Systems Act:

    (a) Make public the Final 2024/25 MTREF and other documents referred to in section 17(3) of the MFMA;

    (b) Invite the local community to submit representations in connection with the Final 2024/25 MTREF;

4.2 Submit the Final 2024/25 MTREF:

(a) In both printed and electronic formats to the National and Provincial Treasury;
(b) In either format to any prescribed national or provincial organs of state and such other municipalities as may be affected by the budget.

5. The Executive Mayor be mandated to engage DDM Political Champion, COGTA and National Treasury in a view to address the unfunded mandate (Fire-fighting and environmental health).

1.3 Executive Summary

Section 16(1) of the Municipal Finance Management Act (MFMA) stipulates that the council of a municipality must for each financial year approve an annual budget for the municipality before the start of that financial year.

The 2024/25 Medium-term Revenue and Expenditure Framework will be tabled for approval by Council in May after considering the inputs from the public consultation process.

National Treasury issued MFMA Circular No No 128 on 8 March 2024, to guide the compilation of the 2024/25 MTREF.

Considering the current economic conditions with the outlook still uncertain due to the economic effect of the pandemic, it is prudent for the WDM to ensure that stabilizing the finances remains a core focus for the Final 2024/25 MTREF. WDM's IDP and service delivery priorities were reviewed as part of the municipal planning and budget preparation process. Funds were appropriated accordingly in line with municipal priorities. A critical review was undertaken by management on expenditure in line with cost containment to eliminate noncore and nice to have items in the 2024/25 MTREF.

The main challenges experienced during the compilation of the 2024/25 MTREF can be summarized as follows:

- The ongoing difficulties in the national as well as Waterberg District Municipality economy;
- The need to reprioritize both IDP capital and operating projects within the existing resources available given the declining cash position of the municipality;
- The growing deficit which threaten WDM financial sustainability; and
- Affordability of the IDP capital and operating projects.

Some of the guiding principles for the budget are as follows;

- Tariff increases should be affordable.
- Projects and programmes must be within affordability limits.
- Only funded projects that are ready for implementation will be prioritized in the 2024/25 financial year.
- The operating expenditure baseline was reduced, and the focus must be on efficiency gains and the principle of value for money (doing more with less, while prioritising service delivery).
- Some programmes will be deferred to the outer years in order to ensure that the WDM approves a funded budget.
- The budget must be aligned to the IDP priorities.
- 2023/24 Adjustment budget priorities and targets as well as the baseline allocations contained in the approved adjustment budget.
- The grants allocated in DORA.
- Inflation has been assumed at 4.9% in 2024/25, 4.6% in 2025/26 and 4.6% in 2026/27 in line with Municipal Budget Circular 128 for the 2024/25 MTREF.
- Salary increases has been assumed at 4.9% in 2024/25, 4.6% in 2025/26 and 4.6% in 2026/27.
- Realistically anticipated revenues to be collected
- Cash backed accumulated funds from previous year’s surpluses not committed for other purposes.

Overview of the Final 2024/25 Medium Term Revenue and Expenditure Framework

Section 17(1) of the MFMA requires that the annual budget of the municipality must be in the prescribed format as follows:

- Setting out realistically anticipated revenue for the budget year from each revenue source.
- Appropriating expenditure for the budget year under the different votes of the municipality.
- Setting out indicative revenue per revenue source and projected expenditure by vote for the two financial years following the budget year.
- Setting out the estimated revenue and expenditure by vote for the current year and actual revenue and expenditure by vote for the financial year.

Table 1: Consolidated Overview of the 2024/25 MTREF

0 Supporting Table SA10 Funding measurement

Description	MFMA section	Ref	2020/21	2021/22	2022/23	Current Year 2023/24				2024/25 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
High Level Outcome of Funding Compliance												
Total Operating Revenue			151 289	148 006	154 937	159 512	160 234	160 234	160 234	165 077	167 289	169 788
Total Operating Expenditure			166 821	175 491	172 277	186 142	185 168	185 168	185 168	196 175	202 948	212 282
Surplus/(Deficit) Budgeted Operating Statement			(15 532)	(27 486)	(17 339)	(26 630)	(24 934)	(24 934)	(24 934)	(31 099)	(35 659)	(42 494)
Surplus/(Deficit) Considering Reserves and Cash Backing			23 870	135 017	256 743	(5 111)	(3 675)	(3 675)	(3 675)	(31 799)	(35 659)	(42 494)
MTREF Funded (1) / Unfunded (0)		15	1	1	1	0	0	0	0	0	0	0
MTREF Funded ✓ / Unfunded ✗		15	ü	ü	ü	û	û	û	û	û	û	û

The total operating revenue increased by 5% for the 2024/25 financial year when compared to the 2023/24 Adjusted Budget. Total operating expenditure for the 2024/25 financial year amounts to R194 million, which is an increase of 5% from the 2023/24 Adjusted Budget, resulting in a Budgeted deficit of R31 million.

The shortfall in the 2024/25 operating budget of R 31 million is unfunded as such spending should be kept at a minimum level in order to reduce this projected deficit. The underfunded functions, municipal health and fire-fighting services, as well as the Abattoir operations has a huge impact on this deficit. The full amount of the shortfall relates to an actual operating shortfall in the 2023/24 year whereby the revenue projected during the 2023/24 year will not be enough to fund the budgeted 2024/25 operating expenditure. This is a major cause for concern, as indication is that the Municipality will continuously be short on the budget in future as revenue is fixed per grants and substantial portion of operating expenditure is salary related which often increases by more than the CPI or relevant equitable share percentage increase.

The accumulated deficit from the previous financial years as well as the projected deficit for the current financial year is worsening the financial position of the Municipality. This has a detrimental effect on the municipality's ability to fund the budget shortfall beyond 2024/25 and IDP projects required to meet service delivery mandate.

WDM is grant dependent which makes it difficult to generate own revenue. Management has developed Revenue enhancement strategy to address the growing deficit. The strategy entails combination of bringing additional revenue streams and increase revenue derived currently within the abattoir services. The strategy also explore various ways of reducing and containing operational costs. The revenue enhancement strategy is attached as Annexure 5.

Attached as Budget Table SA10 is the funding measurement test which indicates that currently only 2024/25 budget year is funded, 2025/26 and 2026/27 financial year are unfunded.

Due to funding constraints only one capital expenditure has been provided for in the final 2024/25 Medium-term Revenue Expenditure Framework.

1.4 Operating Revenue Framework

WDM general principle when compiling the Operating Budget entails ensuring that the budget must be cash funded, Growth parameters must be realistic and be based on historic patterns adjusted for current reliable information and in any line with any budget circulars issued by National and Provincial Treasury; Tariff adjustments must be fair and that revenue from Government Grants and Subsides must be in accordance with the amounts promulgated in Division of Revenue Act, proven provincial transfers and any possible transfers to or from other municipalities.

The District has limited opportunities for revenue due the reduced powers and functions impacting negatively on the municipal ability to raise sufficient revenue to fund both operational and capital budget.

In terms of the MFMA, a credible and funded budget must be tabled based on realistic estimates of revenue that are consistent with budgetary resources and collection history.

<u>The following key components are central to the Municipality revenue</u>

- National Treasury's guidelines and macroeconomic policy;
- Growth in the municipal economic development;
- The rate of abattoir revenue collection is currently expressed as a 100% of annual billings. Cash flow is assumed to be 100% of billings, due to the majority of clients being cash clients, plus no provision for doubtful debt as old disputes have been written off and there are currently no new disputes or long outstanding debts;
- Determination of tariff escalation rate
- Increased ability to render new service, Air Quality licensing

The following table is a summary of the 2024/25 MTREF (classified by main revenue source):

Table 2: Summary of revenue classified by main revenue source

DC36 Waterberg - Table A1 Budget Summary

Description	2020/21	2021/22	2022/23	Current Year 2023/24				2024/25 Medium Term Revenue & Expenditure Framework		
R thousands	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
<u>Financial Performance</u>										
Property rates	–	–	–	–	–	–	–	–	–	–
Service charges	–	–	–	–	–	–	–	–	–	–
Investment revenue	3 517	2 718	3 029	2 566	3 265	3 265	3 265	3 425	3 583	3 748
Transfer and subsidies - Operational	146 353	143 766	149 388	154 572	154 572	154 572	154 572	159 354	161 303	163 527
Other own revenue	1 419	1 522	2 520	2 373	2 396	2 396	2 396	2 297	2 403	2 513
Total Revenue (excluding capital transfers and contributions)	151 289	148 006	154 937	159 512	160 234	160 234	160 234	165 077	167 289	169 788

Figure 1: Main operational revenue categories for the 2024/25 financial year

- Revenue generated from transfers and subsidies contributes 97% of the revenue basket of the Waterberg District Municipality.

- Service charges that entails revenue realized from Abattoir services contributed 1% to the revenue basket.

- Interest received is income from external investments and interest on the current account.

Based on the current reserves and prevailing investment rates, a provision of R 2.5 million is made in this regard. The final budget for 2024/25 is 11% above the adjusted 2023/24 budget due to deteriorating cash position.

- The National allocations in terms of the Division of Revenue Bill for 2024/25 are set out as follows:

The following table provides a breakdown of the operating grants and subsidies allocated to the Municipality over the medium term.

Table 3: Summary of transfers and subsidies

0 Supporting Table SA10 Funding measurement

Description	MFMA section	Ref	2020/21	2021/22	2022/23	Current Year 2023/24				2024/25 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
DoRA operating												
Equitable share										154 761	157 757	159 819
FMG										1 000	1 000	1 000
Rural Road Asset Management Systems Grant										2 393	2 500	2 614
EPWP - IG										1 200		
										159 354	161 257	163 433
DoRA capital												
List capital grants												
										-	-	-

Tariff Setting

Tariff setting is a pivotal and strategic part of the compilation of any budget. When tariffs were revised, local economic conditions, input costs and affordability of services were taken into considerations. National Treasury encourages municipalities to keep tariffs increases as low as possible.

1.4.1 Abattoir Services

The tariff benchmarking exercise was conducted with the three private abattoirs that are operating within Waterberg Region being, Mookgophong, Mokopane and Thabazimbi in the previous financial year. WDM Abattoir tariffs are currently below what the competitors are considered competitive by management against all private abattoirs operating within the Waterberg District Municipality. A 30% tariff increase is proposed for the 2024/25 financial year.

The proposed tariffs for the financial year 2024/25 are attached as Annexure 2.

1.4.2 Fire-fighting services

The proposed increase on Fire Fighting tariffs 2024/25 is 25% increase. The tariffs includes the transport permits for dangerous goods transportation as well site inspections fee for building plans (fire protection plan). Mogalakwena local municipality which is providing the service on behalf of WDM must be encouraged to implement these particular Tariffs for the purposes of cost recovery.

No fire-fighting income has been budgeted for due to the trend of the past years where very little to no fire-fighting income was transferred to WDM, thus leading to the conclusion that any income budget for this purpose will be unrealistic.

The proposed tariffs for the financial year 2024/25 are attached as Annexure 3.

1.4.3 Municipal Health Service

The proposed tariff increase for the municipal health services is 20%. The proposed tariffs for the financial year 2024/25 are attached as Annexure 4.

1.5 Operating Expenditure Framework

WDM expenditure framework for the 2024/25 budget and MTREF is informed by the following:

- Balanced budget – operating expenditure should not exceed operating revenue unless there are existing uncommitted cash-backed reserves to fund any budget shortfall;
- Funding of budget over MTREF informed by section 18 and 19 of MFMA;

Table: 4 Summary of operating expenditure by standard classification category

DC36 Waterberg - Table A1 Budget Summary										
Description	2020/21	2021/22	2022/23	Current Year 2023/24				2024/25 Medium Term Revenue & Expenditure Framework		
R thousands	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Financial Performance										
Property rates	–	–	–	–	–	–	–	–	–	–
Service charges	–	–	–	–	–	–	–	–	–	–
Investment revenue	3 517	2 718	3 029	2 566	3 265	3 265	3 265	3 425	3 583	3 748
Transfer and subsidies - Operational	146 353	143 766	149 388	154 572	154 572	154 572	154 572	159 354	161 303	163 527
Other own revenue	1 419	1 522	2 520	2 373	2 396	2 396	2 396	2 297	2 403	2 513
Total Revenue (excluding capital transfers and contributions)	151 289	148 006	154 937	159 512	160 234	160 234	160 234	165 077	167 289	169 788
Employee costs	107 463	115 753	116 764	127 546	126 059	126 059	126 059	132 235	138 318	144 681
Remuneration of councillors	8 421	8 305	9 008	9 218	9 976	9 976	9 976	10 464	10 946	11 449
Depreciation and amortisation	7 894	7 218	5 272	7 393	5 969	5 969	5 969	6 262	6 550	6 851
Interest	–	–	–	–	–	–	–	–	–	–
Inventory consumed and bulk purchases	3 815	224	(0)	–	–	–	–	–	–	–
Transfers and subsidies	–	–	–	–	–	–	–	–	–	–
Other expenditure	39 228	43 992	41 232	41 985	43 165	43 165	43 165	47 214	47 134	49 301
Total Expenditure	166 821	175 491	172 277	186 142	185 168	185 168	185 168	196 175	202 948	212 282
Surplus/(Deficit)	(15 532)	(27 486)	(17 339)	(26 630)	(24 934)	(24 934)	(24 934)	(31 099)	(35 659)	(42 494)
Transfers and subsidies - capital (monetary allocations)	–	–	–	–	–	–	–	–	–	–
Transfers and subsidies - capital (in-kind)	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions	(15 532)	(27 486)	(17 339)	(26 630)	(24 934)	(24 934)	(24 934)	(31 099)	(35 659)	(42 494)

The operating expenditure equates to R194 million in the 2024/25 financial year and escalates to R202 million in the 2025/26 financial year. Total operating expenditure increased by 5% against the 2023/24 adjustments budget.

Figure 2: Main operational expenditure categories for the 2022/23 financial year

Employee costs

Personnel expenditure increase in 2024/25 to R132 million for officials (2023/24 adjusted – R126 million), including contributions to long service awards and post-retirement medical aid actuarial valuations. Due to budgetary constraints management took a decision to not budget for the filling of vacant positions; overtime and performance bonus in the 2024/25 MTREF budget. As a result the total employee related costs amounts to R132 million (2023/24 R127 million), which is a 5% increase on 2023/24 adjusted budget.

Provision is made for a general increase of 4.9 % for all employees. The Salary and Wage Collective Agreement for the period 1 July 2021 to 30 June 2024 has come into effect. The preparation of the 2024/25 is based on the concluded 3-year SALGA Circular No.1/2023 - Salary and Wage Collective Agreement dated 17 September 2021 and liked to projected average CPI percentage in terms of the January 2024 monetary committee statement.

Remuneration of Councilors

The cost associated with the remuneration of Councilors is determined and informed directly by the Remuneration of Public Office Bearers Act, 1998 (Act 20 of 1998). The determined upper limits of salaries, allowances and benefits of members of Council are Gazette annually 44in December/January. Provision for the 2024/25 increase of 5% has been made.

The total salaries and allowances for Councilors amounts to R10 million (2023/24 – R9.2 million) and makes up 5% of the total operating expenditure, however this expenditure is subsidized by an portion of equitable share allocation specifically for this purpose

Depreciation and amortization

Provision for depreciation and amortization is informed by the Municipality Assets Management Policy. Depreciation is considered a proxy for the measurement of the rate of assets consumption. The 2024/25 budget is R6.2 million which equates to a decrease of 5% when compared to the 2023/24 adjustments budget.

Other expenditure

This group of expenditure comprises of general related expenditure which includes amongst others contracted services, audit fees, subsistence & travel, municipal services, annual insurance, financial system costs and allocations to all the Waterberg Local Municipalities' Disaster Centre's for the operation thereof. When compared to the 2023/24 adjusted budget this group has been increased by 5% in line with realistic anticipated revenue.

To support austerity measures as well as considering financial constraints faced by the municipality, no budget increases has been granted for catering and some expenditure votes have not been increased while other have been reduced.

1.6 Capital expenditure

Due to funding constraints capital expenditure has been provided for in the 2024/25 Medium-term

Revenue Expenditure Framework. The only project budgeted for financial year 2024/2025 is Mayoral Vehicle for R700 000.

1.7 WDM Annual Budget Tables

The following pages present the ten main budget tables as required in terms of section 8 of the Municipal Budget and Reporting Regulations. These tables set out the municipality’s 2024/25 budget and MTREF as approved by the Council. Each table is accompanied by explanatory notes on the facing page.

Table 6 MBRR Table A1 - Budget Summary

DC36 Waterberg - Table A1 Budget Summary

Description	2020/21	2021/22	2022/23	Current Year 2023/24				2024/25 Medium Term Revenue & Expenditure Framework		
R thousands	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Financial Performance										
Property rates	–	–	–	–	–	–	–	–	–	–
Service charges	–	–	–	–	–	–	–	–	–	–
Investment revenue	3 517	2 718	3 029	2 566	3 265	3 265	3 265	3 425	3 583	3 748
Transfer and subsidies - Operational	146 353	143 766	149 388	154 572	154 572	154 572	154 572	159 354	161 303	163 527
Other own revenue	1 419	1 522	2 520	2 373	2 396	2 396	2 396	2 297	2 403	2 513
Total Revenue (excluding capital transfers and contributions)	151 289	148 006	154 937	159 512	160 234	160 234	160 234	165 077	167 289	169 788
Employee costs	107 463	115 753	116 764	127 546	126 059	126 059	126 059	132 235	138 318	144 681
Remuneration of councillors	8 421	8 305	9 008	9 218	9 976	9 976	9 976	10 464	10 946	11 449
Depreciation and amortisation	7 894	7 218	5 272	7 393	5 969	5 969	5 969	6 262	6 550	6 851
Interest	–	–	–	–	–	–	–	–	–	–
Inventory consumed and bulk purchases	3 815	224	(0)	–	–	–	–	–	–	–
Transfers and subsidies	–	–	–	–	–	–	–	–	–	–
Other expenditure	39 228	43 992	41 232	41 985	43 165	43 165	43 165	47 214	47 134	49 301
Total Expenditure	166 821	175 491	172 277	186 142	185 168	185 168	185 168	196 175	202 948	212 282
Surplus/(Deficit)	(15 532)	(27 486)	(17 339)	(26 630)	(24 934)	(24 934)	(24 934)	(31 099)	(35 659)	(42 494)
Transfers and subsidies - capital (monetary allocations)	–	–	–	–	–	–	–	–	–	–
Transfers and subsidies - capital (in-kind)	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions	(15 532)	(27 486)	(17 339)	(26 630)	(24 934)	(24 934)	(24 934)	(31 099)	(35 659)	(42 494)
Share of Surplus/Deficit attributable to Associate	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) for the year	(15 532)	(27 486)	(17 339)	(26 630)	(24 934)	(24 934)	(24 934)	(31 099)	(35 659)	(42 494)
Capital expenditure & funds sources										
Capital expenditure	4 468	1 174	1 122	150	180	180	180	700	–	–
Transfers recognised - capital	–	–	–	–	–	–	–	–	–	–
Borrowing	–	–	–	–	–	–	–	–	–	–
Internally generated funds	4 468	673	1 000	150	180	180	180	–	–	–
Total sources of capital funds	4 468	673	1 000	150	180	180	180	–	–	–
Financial position										
Investments	55	22	22	–	–	–	–	–	–	–
LIABILITIES	–	–	–	–	–	–	–	–	–	–
Financial liabilities	–	–	–	–	–	–	–	–	–	–
NET ASSETS	89 605	67 830	50 490	44 102	45 797	45 797	45 797	(31 099)	(35 659)	(42 494)
Community wealth/Equity	–	–	–	–	–	–	–	–	–	–
Cash flows										
Net cash from (used) operating	10 901	(19 521)	(12 442)	(24 920)	(24 397)	(24 397)	(24 397)	(23 887)	(11 787)	(17 911)
Net cash from (used) investing	(712)	(109)	(324)	250	420	420	420	(700)	–	–
Net cash from (used) financing	–	–	–	–	–	–	–	–	–	–
Cash/cash equivalents at the year end	10 189	28 102	15 347	18 133	18 825	18 825	18 825	(24 587)	(36 375)	(54 285)
Cash backing/surplus reconciliation										
Non current Investments	64	366	0	–	–	–	–	–	–	–
Statutory requirements	23 870	135 017	256 743	(5 111)	(3 675)	(3 675)	(3 675)	(31 799)	(35 659)	(42 494)
Balance - surplus (shortfall)	(23 806)	(134 651)	(256 743)	5 111	3 675	3 675	3 675	31 799	35 659	42 494
Asset management										
Asset register summary (WDV)	86 432	82 640	78 062	71 793	71 823	71 823		700	–	–
Depreciation	7 894	7 218	5 272	7 393	5 969	5 969		6 262	6 550	6 851
Renewal and Upgrading of Existing Assets	–	–	–	–	–	–		–	–	–
Repairs and Maintenance	–	65	–	–	–	–		–	–	–
Free services										
Cost of Free Basic Services provided	–	–	–	–	–	–		–	–	–
Revenue cost of free services provided	–	–	–	–	–	–		–	–	–
Households below minimum service level										
Water:	–	–	–	–	–	–		–	–	–
Sanitation/sewerage:	–	–	–	–	–	–		–	–	–
Energy:	–	–	–	–	–	–		–	–	–
Refuse:	–	–	–	–	–	–		–	–	–

Explanatory notes to MBRR Table A1 - Budget Summary

1. Table A1 is a budget summary and provides a concise overview of the WDM budget from all of the major financial perspectives (operating, capital expenditure, financial position, cash flow, and MFMA funding compliance).
2. The table provides an overview of the amounts approved by Council for operating performance, resources deployed to capital expenditure, financial position, cash and funding compliance, as well as the municipality's commitment to eliminating basic service delivery backlogs.
3. Financial management reforms emphasizes the importance of the municipal budget being funded. This requires the simultaneous assessment of the Financial Performance, Financial Position and Cash Flow Budgets, along with the Capital Budget. The Budget Summary provides the key information in this regard:

    a. The operating deficit (after Total Expenditure) is positive over the MTREF

    b. Capital expenditure is balanced by capital funding sources, of which

        i. Transfers recognized is reflected on the Financial Performance Budget;

        ii. Internally generated funds is financed from a combination of the current operating surplus and accumulated cash-backed surpluses from previous years. The amount is incorporated in the Net cash from investing on the Cash Flow Budget. The fact that the municipality's cash flow remains positive, and is improving indicates that the necessary cash resources are available to fund the Capital Budget.

4. The Cash backing/surplus reconciliation shows that the budget is funded

5. Even though the Council is placing great emphasis on securing the financial sustainability of the municipality, this is not being done at the expense of services to the poor

Table 7 MBRR Table A2 - Budgeted Financial Performance (revenue and expenditure by standard classification)

DC36 Waterberg - Table A2 Budgeted Financial Performance (revenue and expenditure by functional classification)

Functional Classification Description	###	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Revenue - Functional										
Governance and administration		146 851	144 342	150 987	155 248	156 148	156 148	159 186	162 386	164 661
Executive and council		45	–	–	–	–	–	–	–	–
Finance and administration		146 806	144 342	150 987	155 248	156 148	156 148	159 186	162 386	164 661
Internal audit		–	–	–	–	–	–	–	–	–
Community and public safety		17	202	315	158	408	408	492	515	538
Community and social services		–	–	–	–	–	–	–	–	–
Sport and recreation		–	–	–	–	–	–	–	–	–
Public safety		17	28	50	53	53	53	66	69	72
Housing		–	–	–	–	–	–	–	–	–
Health		–	174	265	105	355	355	426	446	466
Economic and environmental services		3 156	2 179	2 281	2 290	2 290	2 290	3 593	2 500	2 614
Planning and development		2 219	–	–	–	–	–	1 200	–	–
Road transport		936	2 179	2 281	2 290	2 290	2 290	2 393	2 500	2 614
Environmental protection		–	–	–	–	–	–	–	–	–
Trading services		–	–	–	–	–	–	–	–	–
Energy sources		–	–	–	–	–	–	–	–	–
Water management		–	–	–	–	–	–	–	–	–
Waste water management		–	–	–	–	–	–	–	–	–
Waste management		–	–	–	–	–	–	–	–	–
Other	4	1 265	1 283	1 354	1 815	1 388	1 388	1 805	1 888	1 975
Total Revenue - Functional	2	151 289	148 006	154 937	159 512	160 234	160 234	165 077	167 289	169 788
Expenditure - Functional										
Governance and administration		73 348	77 375	83 103	91 691	95 264	95 264	99 870	104 464	109 269
Executive and council		23 476	32 711	33 544	39 396	40 836	40 836	44 125	46 155	48 278
Finance and administration		49 873	44 664	49 559	52 294	54 428	54 428	55 745	58 309	60 992
Internal audit		–	–	–	–	–	–	–	–	–
Community and public safety		66 498	73 851	67 487	69 835	65 354	65 354	68 456	71 605	74 899
Community and social services		3 247	5 409	3 844	4 386	4 589	4 589	4 801	5 022	5 253
Sport and recreation		–	–	–	–	–	–	–	–	–
Public safety		37 625	46 885	38 720	39 903	36 941	36 941	38 657	40 436	42 296
Housing		–	–	–	–	–	–	–	–	–
Health		25 625	21 557	24 922	25 546	23 823	23 823	24 998	26 148	27 350
Economic and environmental services		17 267	15 061	13 602	15 557	16 028	16 028	18 988	18 394	19 239
Planning and development		17 267	10 937	9 753	11 387	10 711	10 711	12 336	11 645	12 180
Road transport		–	4 124	3 849	4 170	5 317	5 317	6 652	6 749	7 060
Environmental protection		–	–	–	–	–	–	–	–	–
Trading services		–	–	–	–	–	–	–	–	–
Energy sources		–	–	–	–	–	–	–	–	–
Water management		–	–	–	–	–	–	–	–	–
Waste water management		–	–	–	–	–	–	–	–	–
Waste management		–	–	–	–	–	–	–	–	–
Other	4	9 709	9 204	8 084	9 059	8 523	8 523	8 862	8 485	8 875
Total Expenditure - Functional	3	166 821	175 491	172 277	186 142	185 168	185 168	196 175	202 948	212 282
Surplus/(Deficit) for the year		(15 532)	(27 486)	(17 339)	(26 630)	(24 934)	(24 934)	(31 099)	(35 659)	(42 494)

References

Explanatory notes to MBRR Table A2 - Budgeted Financial Performance (revenue and expenditure by standard classification)

1. Table A2 is a view of the budgeted financial performance in relation to revenue and expenditure per standard classification. The modified GFS standard classification divides the municipal services into 15 functional areas. Municipal revenue, operating expenditure and capital expenditure are then classified in terms if each of these functional areas which enables the National Treasury to compile 'whole of government' reports.
2. Note the Total Revenue on this table includes capital revenues (Transfers recognized – capital) and so does not balance to the operating revenue shown on Table A4.
3. Note that as a general principle the revenues for the Trading Services should exceed their expenditures. WDM does not have any trading services.
4. Other functions that show a deficit between revenue and expenditure are being financed from equitable share revenue sources reflected under the Finance and Administration.

Table 8 MBRR Table A3 - Budgeted Financial Performance (revenue and expenditure by municipal vote)

DC36 Waterberg - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)										
Vote Description	###	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Revenue by Vote	1									
Vote 1 - BUDGET AND TREASURY		146 665	143 972	149 558	154 270	154 969	154 969	159 186	162 386	164 661
Vote 2 - MUNICIPAL MANAGER		45	–	–	–	–	–	–	–	–
Vote 3 - CORPORATE SERVICES		142	370	1 429	978	1 178	1 178	–	–	–
Vote 4 - PLANNING		2 219	–	–	–	–	–	1 200	–	–
Vote 5 - INFRASTRUCTURE SERVICES		936	2 179	2 281	2 290	2 290	2 290	2 393	2 500	2 614
Vote 6 - MAYORS OFFICE		–	–	–	–	–	–	–	–	–
Vote 7 - SOCIAL SERVICES		–	–	–	–	–	–	–	–	–
Vote 8 - FIRE FIGHTING		17	28	50	53	53	53	66	69	72
Vote 9 - MUNICIPAL HEALTH SERVICES		–	174	265	105	355	355	426	446	466
Vote 10 - ABATTOIR		1 265	1 283	1 354	1 815	1 388	1 388	1 805	1 888	1 975
Vote 11 -		–	–	–	–	–	–	–	–	–
Vote 12 -		–	–	–	–	–	–	–	–	–
Vote 13 -		–	–	–	–	–	–	–	–	–
Vote 14 -		–	–	–	–	–	–	–	–	–
Vote 15 -		–	–	–	–	–	–	–	–	–
Total Revenue by Vote	2	**151 289**	**148 006**	**154 937**	**159 512**	**160 234**	**160 234**	**165 077**	**167 289**	**169 788**
Expenditure by Vote *to be appropriated*	1									
Vote 1 - BUDGET AND TREASURY		22 931	20 094	23 942	22 644	25 340	25 340	26 433	27 649	28 921
Vote 2 - MUNICIPAL MANAGER		(1 136)	9 727	9 289	12 504	13 341	13 341	14 463	15 128	15 824
Vote 3 - CORPORATE SERVICES		26 942	24 570	25 617	29 650	29 088	29 088	29 312	30 661	32 071
Vote 4 - PLANNING		16 873	10 571	9 753	11 387	10 711	10 711	12 336	11 645	12 180
Vote 5 - INFRASTRUCTURE SERVICES		–	4 124	3 849	4 170	5 317	5 317	6 652	6 749	7 060
Vote 6 - MAYORS OFFICE		24 611	22 984	24 254	26 892	27 495	27 495	29 662	31 027	32 454
Vote 7 - SOCIAL SERVICES		3 247	5 409	3 844	4 386	4 589	4 589	4 801	5 022	5 253
Vote 8 - FIRE FIGHTING		38 019	47 250	38 720	39 903	36 941	36 941	38 657	40 436	42 296
Vote 9 - MUNICIPAL HEALTH SERVICES		25 625	21 557	24 922	25 546	23 823	23 823	24 998	26 148	27 350
Vote 10 - ABATTOIR		9 709	9 204	8 084	9 059	8 523	8 523	8 862	8 485	8 875
Vote 11 -		–	–	–	–	–	–	–	–	–
Vote 12 -		–	–	–	–	–	–	–	–	–
Vote 13 -		–	–	–	–	–	–	–	–	–
Vote 14 -		–	–	–	–	–	–	–	–	–
Vote 15 -		–	–	–	–	–	–	–	–	–
Total Expenditure by Vote	2	**166 821**	**175 491**	**172 277**	**186 142**	**185 168**	**185 168**	**196 175**	**202 948**	**212 282**
Surplus/(Deficit) for the year	2	**(15 532)**	**(27 486)**	**(17 339)**	**(26 630)**	**(24 934)**	**(24 934)**	**(31 099)**	**(35 659)**	**(42 494)**

Explanatory notes to MBRR Table A3 - Budgeted Financial Performance (revenue and expenditure by municipal vote)

1. Table A3 is a view of the budgeted financial performance in relation to the revenue and expenditure per municipal vote. This table facilitates the view of the budgeted operating

performance in relation to the organizational structure of the WDM. This means it is possible to present the operating surplus or deficit of a vote.

Table 9 MBRR Table A4 - Budgeted Financial Performance (revenue and expenditure)

DC36 Waterberg - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description	###	2020/21	2021/22	2022/23	Current Year 2023/24				2024/25 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Revenue											
Exchange Revenue											
Service charges - Electricity	2	-	-	-	-	-	-	-	-	-	-
Service charges - Water	2	-	-	-	-	-	-	-	-	-	-
Service charges - Waste Water Management	2	-	-	-	-	-	-	-	-	-	-
Service charges - Waste Management	2	-	-	-	-	-	-	-	-	-	-
Sale of Goods and Rendering of Services		17	28	50	53	53	53	53	66	69	72
Agency services		–	–	–	–	–	–	–	–	–	–
Interest		–	–	–	–	–	–	–	–	–	–
Interest earned from Receivables		1	12	1	(0)	(0)	(0)	(0)	(1)	(1)	(1)
Interest earned from Current and Non Current Ass		3 517	2 718	3 029	2 566	3 265	3 265	3 265	3 425	3 583	3 748
Dividends		–	–	–	–	–	–	–	–	–	–
Rent on Land		–	–	–	–	–	–	–	–	–	–
Rental from Fixed Assets		–	–	–	–	–	–	–	–	–	–
Licence and permits		–	–	–	–	–	–	–	–	–	–
Operational Revenue		1 401	1 483	1 648	2 321	2 344	2 344	2 344	2 232	2 335	2 442
Non-Exchange Revenue											
Property rates	2	-	-	-	-	-	-	-	-	-	-
Surcharges and Taxes		–	–	–	–	–	–	–	–	–	–
Fines, penalties and forfeits		–	–	–	–	–	–	–	–	–	–
Licences or permits		–	–	–	–	–	–	–	–	–	–
Transfer and subsidies - Operational		146 353	143 766	149 388	154 572	154 572	154 572	154 572	159 354	161 303	163 527
Interest		–	–	–	–	–	–	–	–	–	–
Fuel Levy		–	–	–	–	–	–	–	–	–	–
Operational Revenue		–	–	–	–	–	–	–	–	–	–
Gains on disposal of Assets		–	–	–	–	–	–	–	–	–	–
Other Gains		–	–	–	–	–	–	–	–	–	–
Discontinued Operations		–	–	822	–	–	–	–	–	–	–
Total Revenue (excluding capital transfers and		**151 289**	**148 006**	**154 937**	**159 512**	**160 234**	**160 234**	**160 234**	**165 077**	**167 289**	**169 788**
Expenditure											
Employee related costs	2	107 463	115 753	116 764	127 546	126 059	126 059	126 059	132 235	138 318	144 681
Remuneration of councillors		8 421	8 305	9 008	9 218	9 976	9 976	9 976	10 464	10 946	11 449
Bulk purchases - electricity	2	-	-	-	-	-	-	-	-	-	-
Inventory consumed	8	3 815	224	(0)	-	-	-	-	-	-	-
Debt impairment	3	–	–	–	–	–	–	–	–	–	–
Depreciation and amortisation		7 894	7 218	5 272	7 393	5 969	5 969	5 969	6 262	6 550	6 851
Interest		–	–	–	–	–	–	–	–	–	–
Contracted services		10 898	14 058	8 985	8 572	9 934	9 934	9 934	12 499	10 825	11 323
Transfers and subsidies		-	-	-	-	-	-	-	-	-	-
Irrecoverable debts written off		111	126	–	–	–	–	–	–	–	–
Operational costs		28 127	29 464	31 819	33 413	33 231	33 231	33 231	34 715	36 308	37 978
Losses on disposal of Assets		92	344	428	–	–	–	–	–	–	–
Other Losses		–	–	–	–	–	–	–	–	–	–
Total Expenditure		**166 821**	**175 491**	**172 277**	**186 142**	**185 168**	**185 168**	**185 168**	**196 175**	**202 948**	**212 282**
Surplus/(Deficit)		**(15 532)**	**(27 486)**	**(17 339)**	**(26 630)**	**(24 934)**	**(24 934)**	**(24 934)**	**(31 099)**	**(35 659)**	**(42 494)**
Transfers and subsidies - capital (monetary	6	–	–	–	–	–	–	–	–	–	–
Transfers and subsidies - capital (in-kind)	6	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions		(15 532)	(27 486)	(17 339)	(26 630)	(24 934)	(24 934)	(24 934)	(31 099)	(35 659)	(42 494)
Income Tax		–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after income tax		(15 532)	(27 486)	(17 339)	(26 630)	(24 934)	(24 934)	(24 934)	(31 099)	(35 659)	(42 494)
Share of Surplus/Deficit attributable to Joint Venture		–	–	–	–	–	–	–	–	–	–
Share of Surplus/Deficit attributable to Minorities		–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) attributable to municipality		(15 532)	(27 486)	(17 339)	(26 630)	(24 934)	(24 934)	(24 934)	(31 099)	(35 659)	(42 494)
Share of Surplus/Deficit attributable to Associate	7	–	–	–	–	–	–	–	–	–	–
Intercompany/Parent subsidiary transactions		–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) for the year	1	(15 532)	(27 486)	(17 339)	(26 630)	(24 934)	(24 934)	(24 934)	(31 099)	(35 659)	(42 494)

Explanatory notes to Table A4 - Budgeted Financial Performance (revenue and expenditure)

1. Total revenue is R 194 million in 2024/25 and escalates to R202 million by 2025/26.
2. The budgeted revenue is less than the budgeted expenditure, this shortfall in the 2024/25 operating budget of R 31 million is funded for by available accumulated cash, and as such spending should be kept at a minimum level in order to reduce this projected deficit.

The underfunded health and fire-fighting services has a huge impact on this projected loss, since some projects which are not fully funded by grants have been included in this tabled budget.

1. Council operates an Abattoir, which is a trading service. The trading service is supposed to break even, but it is currently running at a loss of R 7.2 million for 2024/25 (R 6.9 for 2023/234).
2. Employee related costs are the main cost drivers within the municipality and alternative operational gains and efficiencies will have to be identified to lessen the impact of wage increases in future years.

Table 10 MBRR Table A5 - Budgeted Capital Expenditure by vote, standard classification and funding source

DC36 Waterberg - Table A5 Budgeted Capital Expenditure by vote, functional classification and funding

Vote Description	###	2020/21	2021/22	2022/23	Current Year 2023/24				2024/25 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Capital expenditure - Vote											
Multi-year expenditure *to be appropriated*	2										
Vote 1 - BUDGET AND TREASURY		–	–	–	–	–	–	–	–	–	–
Vote 2 - MUNICIPAL MANAGER		–	–	–	–	–	–	–	–	–	–
Vote 3 - CORPORATE SERVICES		–	–	–	–	–	–	–	–	–	–
Vote 4 - PLANNING		–	–	–	–	–	–	–	–	–	–
Vote 5 - INFRASTRUCTURE SERVICES		–	–	–	–	–	–	–	–	–	–
Vote 6 - MAYORS OFFICE		–	–	–	–	–	–	–	–	–	–
Vote 7 - SOCIAL SERVICES		–	–	–	–	–	–	–	–	–	–
Vote 8 - FIRE FIGHTING		–	–	–	–	–	–	–	–	–	–
Vote 9 - MUNICIPAL HEALTH SERVICES		–	–	–	–	–	–	–	–	–	–
Vote 10 - ABATTOIR		–	–	–	–	–	–	–	–	–	–
Vote 11 -		–	–	–	–	–	–	–	–	–	–
Vote 12 -		–	–	–	–	–	–	–	–	–	–
Vote 13 -		–	–	–	–	–	–	–	–	–	–
Vote 14 -		–	–	–	–	–	–	–	–	–	–
Vote 15 -		–	–	–	–	–	–	–	–	–	–
Capital multi-year expenditure sub-total	7	–	–	–	–	–	–	–	–	–	–
Single-year expenditure *to be appropriated*	2										
Vote 1 - BUDGET AND TREASURY		–	–	–	–	–	–	–	–	–	–
Vote 2 - MUNICIPAL MANAGER		–	–	–	–	–	–	–	–	–	–
Vote 3 - CORPORATE SERVICES		4 468	698	575	150	180	180	180	700	–	–
Vote 4 - PLANNING		–	476	–	–	–	–	–	–	–	–
Vote 5 - INFRASTRUCTURE SERVICES		–	–	–	–	–	–	–	–	–	–
Vote 6 - MAYORS OFFICE		–	–	–	–	–	–	–	–	–	–
Vote 7 - SOCIAL SERVICES		–	–	–	–	–	–	–	–	–	–
Vote 8 - FIRE FIGHTING		–	–	424	–	–	–	–	–	–	–
Vote 9 - MUNICIPAL HEALTH SERVICES		–	–	–	–	–	–	–	–	–	–
Vote 10 - ABATTOIR		–	–	122	–	–	–	–	–	–	–
Vote 11 -		–	–	–	–	–	–	–	–	–	–
Vote 12 -		–	–	–	–	–	–	–	–	–	–
Vote 13 -		–	–	–	–	–	–	–	–	–	–
Vote 14 -		–	–	–	–	–	–	–	–	–	–
Vote 15 -		–	–	–	–	–	–	–	–	–	–
Capital single-year expenditure sub-total		**4 468**	**1 174**	**1 122**	**150**	**180**	**180**	**180**	**700**	–	–
Total Capital Expenditure - Vote		**4 468**	**1 174**	**1 122**	**150**	**180**	**180**	**180**	**700**	–	–
Capital Expenditure - Functional											
Governance and administration		**4 468**	**698**	**575**	**150**	**180**	**180**	**180**	**700**	–	–
Executive and council		–	–	–	–	–	–	–	–	–	–
Finance and administration		4 468	698	575	150	180	180	180	700	–	–
Internal audit		–	–	–	–	–	–	–	–	–	–
Community and public safety		–	–	**424**	–	–	–	–	–	–	–
Community and social services		–	–	–	–	–	–	–	–	–	–
Sport and recreation		–	–	–	–	–	–	–	–	–	–
Public safety		–	–	424	–	–	–	–	–	–	–
Housing		–	–	–	–	–	–	–	–	–	–
Health		–	–	–	–	–	–	–	–	–	–
Economic and environmental services		–	**476**	–	–	–	–	–	–	–	–
Planning and development		–	476	–	–	–	–	–	–	–	–
Road transport		–	–	–	–	–	–	–	–	–	–
Environmental protection		–	–	–	–	–	–	–	–	–	–
Trading services		–	–	–	–	–	–	–	–	–	–
Energy sources		–	–	–	–	–	–	–	–	–	–
Water management		–	–	–	–	–	–	–	–	–	–
Waste water management		–	–	–	–	–	–	–	–	–	–
Waste management		–	–	–	–	–	–	–	–	–	–
Other		–	–	122	–	–	–	–	–	–	–
Total Capital Expenditure - Functional	3	**4 468**	**1 174**	**1 122**	**150**	**180**	**180**	**180**	**700**	–	–
Funded by:											
National Government		–	–	–	–	–	–	–	–	–	–
Provincial Government		–	–	–	–	–	–	–	–	–	–
District Municipality		–	–	–	–	–	–	–	–	–	–
Transfers and subsidies - capital (monetary allocations) (Nat / Prov Departm Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatons, Higher Educ Institutions)		–	–	–	–	–	–	–	–	–	–
Transfers recognised - capital	4	–	–	–	–	–	–	–	–	–	–
Borrowing	6	–	–	–	–	–	–	–	–	–	–
Internally generated funds		4 468	673	1 000	150	180	180	180	–	–	–
Total Capital Funding	7	**4 468**	**673**	**1 000**	**150**	**180**	**180**	**180**	–	–	–

Explanatory notes to Table A5 - Budgeted Capital Expenditure by vote, standard classification and funding source

1. Table A5 is a breakdown of the capital programme in relation to capital expenditure by municipal vote (multi-year and single-year appropriations); capital expenditure by standard classification; and the funding sources necessary to fund the capital budget, including information on capital transfers from national and provincial departments.
2. The operating expenditure portion of the IDP is included in Tables A2 to A4 – Transfers & Grants, the reason being that a portion of the operating expenditure on the IDP relates to projects implemented on behalf of local municipalities, although at this stage, the individual local municipalities and allocation to each have not yet been identified.

Table 11 MBRR Table A6 - Budgeted Financial Position

DC36 Waterberg - Table A6 Budgeted Financial Position

Description	###	2020/21	2021/22	2022/23	Current Year 2023/24				2024/25 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
ASSETS											
Current assets											
Cash and cash equivalents		47 733	28 113	12 773	18 133	18 825	18 825	18 825	(24 587)	51 636	60 803
Trade and other receivables from exchange transactions	1	1 362	1 215	1 251	1 265	1 265	1 265	1 265	–	–	–
Receivables from non-exchange transactions	1	113	90	83	1 491	1 491	1 491	1 491	–	–	–
Current portion of non-current receivables		90	203	140	–	–	–	–	–	–	–
Inventory	2	157	–	–	–	–	–	–	–	–	–
VAT		2 874	3 063	2 568	–	–	–	–	–	–	–
Other current assets		(2)	106	106	–	–	–	–	–	–	–
Total current assets		**52 326**	**32 790**	**16 922**	**20 889**	**21 581**	**21 581**	**21 581**	**(24 587)**	**51 636**	**60 803**
Non current assets											
Investments		55	22	22	–	–	–	–	–	–	–
Investment property		–	–	–	–	–	–	–	–	–	–
Property, plant and equipment	3	84 525	80 846	76 776	70 634	70 664	70 664	70 664	700	–	–
Biological assets		–	–	–	–	–	–	–	–	–	–
Living and non-living resources		–	–	–	–	–	–	–	–	–	–
Heritage assets		–	–	–	–	–	–	–	–	–	–
Intangible assets		1 907	1 795	1 287	1 159	1 159	1 159	1 159	–	–	–
Trade and other receivables from exchange transactions		–	–	–	55	55	55	55	–	–	–
Non-current receivables from non-exchange transactions		–	–	–	–	–	–	–	–	–	–
Other non-current assets		–	–	–	–	–	–	–	–	–	–
Total non current assets		**86 487**	**82 662**	**78 084**	**71 848**	**71 878**	**71 878**	**71 878**	**700**	–	–
TOTAL ASSETS		**138 813**	**115 453**	**95 006**	**92 736**	**93 459**	**93 459**	**93 459**	**(23 887)**	**51 636**	**60 803**
LIABILITIES											
Current liabilities											
Bank overdraft		–	–	–	–	–	–	–	–	–	–
Financial liabilities		–	–	–	–	–	–	–	–	–	–
Consumer deposits		2	2	2	2	2	2	2	–	–	–
Trade and other payables from exchange transactions	4	17 715	16 403	14 437	9 218	8 244	8 244	8 244	7 212	23 872	24 583
Trade and other payables from non-exchange transactions	5	64	366	0	–	–	–	–	–	–	–
Provision		5 093	5 702	4 576	16 363	16 363	16 363	16 363	0	63 423	78 714
VAT		4 255	1 916	2 153	–	–	–	–	–	–	–
Other current liabilities		739	823	536	–	–	–	–	–	–	–
Total current liabilities		**27 867**	**25 213**	**21 704**	**25 582**	**24 609**	**24 609**	**24 609**	**7 212**	**87 295**	**103 297**
Non current liabilities											
Financial liabilities	6	–	–	–	–	–	–	–	–	–	–
Provision	7	4 656	4 872	6 283	23 052	23 052	23 052	23 052	–	–	–
Long term portion of trade payables		–	–	–	–	–	–	–	–	–	–
Other non-current liabilities		16 684	17 538	16 528	–	–	–	–	–	–	–
Total non current liabilities		**21 340**	**22 410**	**22 811**	**23 052**	**23 052**	**23 052**	**23 052**	–	–	–
TOTAL LIABILITIES		**49 208**	**47 623**	**44 516**	**48 635**	**47 661**	**47 661**	**47 661**	**7 212**	**87 295**	**103 297**
NET ASSETS		**89 605**	**67 830**	**50 490**	**44 102**	**45 797**	**45 797**	**45 797**	**(31 099)**	**(35 659)**	**(42 494)**
COMMUNITY WEALTH/EQUITY											
Accumulated surplus/(deficit)	8	92 152	67 830	50 490	44 102	45 797	45 797	45 797	(31 099)	(35 659)	(42 494)
Reserves and funds	9	–	–	–	–	–	–	–	–	–	–
Other		–	–	–	–	–	–	–	–	–	–
TOTAL COMMUNITY WEALTH/EQUITY	10	**92 152**	**67 830**	**50 490**	**44 102**	**45 797**	**45 797**	**45 797**	**(31 099)**	**(35 659)**	**(42 494)**

Explanatory notes to Table A6 - Budgeted Financial Position

1. Table A6 is consistent with international standards of good financial management practice, and improves understandability for councilors and management of the impact of the budget on the statement of financial position (balance sheet).
2. This format of presenting the statement of financial position is aligned to GRAP1, which is generally aligned to the international version which presents Assets less Liabilities as "accounting" Community Wealth. The order of items within each group illustrates items in order of liquidity; i.e. assets readily converted to cash, or liabilities immediately required to be met from cash, appear first.
3. Table 11 is supported by an extensive table of notes (SA3) providing a detailed analysis of the major components of a number of items, including:
   - Call investments deposits;
   - Property, plant and equipment;
   - Trade and other payables;
   - Provisions non-current;
   - Changes in net assets; and
   - Reserves
4. The municipal equivalent of equity is Community Wealth/Equity. The justification is that ownership and the net assets of the municipality belong to the community.
5. The Municipal's equivalent of equity is Community Wealth/Equity. The justification is that ownership and the net assets of the municipality belong to the community; and
6. Any movement on the Budgeted Financial Performance or the Capital Budget will inevitably impact on the Budgeted Financial Position. As an example, the collection rate assumption will impact on the cash position of the municipality and subsequently inform the level of cash and cash equivalents at year end. Similarly, the collection rate assumption should inform the budget appropriation for debt impairment which in turn would impact on the provision for bad debt. These budget and planning assumptions form a critical link in determining the applicability and relevance of the budget as well as the determination of ratios and financial indicators. In addition, the funding compliance assessment is informed directly by forecasting the statement of financial position.

Table 12 MBRR Table A7 - Budgeted Cash Flow Statement

DC36 Waterberg - Table A7 Budgeted Cash Flows											
Description	###	2020/21	2021/22	2022/23	Current Year 2023/24				2024/25 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
CASH FLOW FROM OPERATING ACTIVITIES											
Receipts											
Property rates		–	–	–	–	–	–	–	–	–	–
Service charges		–	–	–	–	–	–	–	–	–	–
Other revenue		1 540	1 710	2 631	1 974	1 797	1 797	1 797	2 298	2 403	2 514
Transfers and Subsidies - Operational	1	148 548	143 615	147 511	154 572	154 572	154 572	154 572	159 354	161 303	163 527
Transfers and Subsidies - Capital	1	–	–	–	–	–	–	–	–	–	–
Interest		2 461	2 740	2 922	2 566	3 265	3 265	3 265	3 425	3 582	3 747
Dividends		–	–	–	–	–	–	–	–	–	–
Payments											
Suppliers and employees		(141 649)	(167 586)	(165 506)	(184 032)	(184 032)	(184 032)	(184 032)	(188 964)	(179 076)	(187 699)
Interest		–	–	–	–	–	–	–	–	–	–
Transfers and Subsidies	1	–	–	–	–	–	–	–	–	–	–
NET CASH FROM/(USED) OPERATING ACTIVITIES		10 901	(19 521)	(12 442)	(24 920)	(24 397)	(24 397)	(24 397)	(23 887)	(11 787)	(17 911)
CASH FLOWS FROM INVESTING ACTIVITIES											
Receipts											
Proceeds on disposal of PPE		–	–	–	400	600	600	600	–	–	–
VAT Control (receipts)		–	–	–	–	–	–	–	–	–	–
Decrease (increase) in non-current receivables		–	–	–	–	–	–	–	–	–	–
Decrease (increase) in non-current investments		–	–	–	–	–	–	–	–	–	–
Payments											
Capital assets		(712)	(109)	(324)	(150)	(180)	(180)	(180)	(700)	–	–
NET CASH FROM/(USED) INVESTING ACTIVITIES		(712)	(109)	(324)	250	420	420	420	(700)	–	–
CASH FLOWS FROM FINANCING ACTIVITIES											
Receipts											
Short term loans		–	–	–	–	–	–	–	–	–	–
Borrowing long term/refinancing		–	–	–	–	–	–	–	–	–	–
Increase (decrease) in consumer deposits		–	–	–	–	–	–	–	–	–	–
Payments											
Repayment of borrowing		–	–	–	–	–	–	–	–	–	–
NET CASH FROM/(USED) FINANCING ACTIVITIES		–	–	–	–	–	–	–	–	–	–
NET INCREASE/ (DECREASE) IN CASH HELD		10 189	(19 630)	(12 766)	(24 670)	(23 977)	(23 977)	(23 977)	(24 587)	(11 787)	(17 911)
Cash/cash equivalents at the year begin:	2	–	47 733	28 113	42 803	42 803	42 803	42 803	–	(24 587)	(36 375)
Cash/cash equivalents at the year end:	2	10 189	28 102	15 347	18 133	18 825	18 825	18 825	(24 587)	(36 375)	(54 285)

Explanatory notes to Table A7 - Budgeted Cash Flow Statement

1. The budgeted cash flow statement is the first measurement in determining if the budget is funded.
2. It shows the expected level of cash in-flow versus cash out-flow that is likely to result from the implementation of the budget.

Table 13 MBRR Table A8 - Cash Backed Reserves/Accumulated Surplus Reconciliation

DC36 Waterberg - Table A8 Cash backed reserves/accumulated surplus reconciliation

Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24				2024/25 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Cash and investments available											
Cash/cash equivalents at the year end	1	10 189	28 102	15 347	18 133	18 825	18 825	18 825	(24 587)	(36 375)	(54 285)
Other current investments > 90 days		37 543	11	(2 574)	(0)	(0)	(0)	(0)	0	88 010	115 089
Non current Investments	1	55	22	22	–	–	–	–	–	–	–
Cash and investments available:		47 787	28 135	12 795	18 133	18 825	18 825	18 825	(24 587)	51 636	60 803
Application of cash and investments											
Unspent conditional transfers		64	366	0	–	–	–	–	–	–	–
Unspent borrowing		–	–	–	–	–	–	–	–	–	–
Statutory requirements	2	2 005	(128 469)	(261 212)	–	–	–	–	–	–	–
Other working capital requirements	3	16 016	14 696	12 152	6 881	6 137	6 137	6 137	7 212	23 872	24 583
Other provisions		5 832	6 525	5 111	16 363	16 363	16 363	16 363	0	63 423	78 714
Long term investments committed	4	–	–	–	–	–	–	–	–	–	–
Reserves to be backed by cash/investments	5	–	–	–	–	–	–	–	–	–	–
Total Application of cash and investments:		23 917	(106 882)	(243 948)	23 243	22 500	22 500	22 500	7 212	87 295	103 297
Surplus(shortfall) - Excluding Non-Current Creditors Trf to Debt Relief Ben		23 870	135 017	256 743	(5 111)	(3 675)	(3 675)	(3 675)	(31 799)	(35 659)	(42 494)
Creditors transferred to Debt Relief - Non-Current portion		–	–	–	–	–	–	–	–	–	–
Surplus(shortfall) - Including Non-Current Creditors Trf to Debt Relief Bene		23 870	135 017	256 743	(5 111)	(3 675)	(3 675)	(3 675)	(31 799)	(35 659)	(42 494)

Explanatory notes to Table A8 - Cash Backed Reserves/Accumulated Surplus Reconciliation

1. The cash backed reserves/accumulated surplus reconciliation is aligned to the requirements of MFMA Circular 42 – Funding a Municipal Budget.
2. In essence the table evaluates the funding levels of the budget by firstly forecasting the cash and investments at year end and secondly reconciling the available funding to the liabilities/commitments that exist.
3. The outcome of this exercise would either be a surplus or deficit. A deficit would indicate that the applications exceed the cash and investments available and would be indicative of non-compliance with the MFMA requirements that the municipality's budget must be "funded".
4. Non-compliance with section 18 of the MFMA is assumed because a shortfall would indirectly indicate that the annual budget is not appropriately funded.
5. From the table it can be seen that for the deficit deteriorated from considering the requirements of section 18 of the MFMA, it can be concluded that the adopted 2010/11 MTREF was not funded owing to the significant deficit.
6. As part of the budgeting and planning guidelines that informed the compilation of the 2023/24 MTREF the end objective of the medium-term framework was to ensure the budget is funded aligned to section 18 of the MFMA.

7. As can be seen the budget has been modelled to progressively move from a deficit of

Table 14 MBRR Table A9 - Asset Management

Choose name from list - Table A9 Asset Management										
Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
CAPITAL EXPENDITURE										
Total New Assets	1	4 468	1 174	1 122	150	180	180	700	–	–
Roads Infrastructure		–	–	–	–	–	–	–	–	–
Storm water Infrastructure		–	–	–	–	–	–	–	–	–
Electrical Infrastructure		–	–	–	–	–	–	–	–	–
Water Supply Infrastructure		–	–	–	–	–	–	–	–	–
Sanitation Infrastructure		–	–	–	–	–	–	–	–	–
Solid Waste Infrastructure		–	–	–	–	–	–	–	–	–
Rail Infrastructure		–	–	–	–	–	–	–	–	–
Coastal Infrastructure		–	–	–	–	–	–	–	–	–
Information and Communication Infrastructure		–	–	–	–	–	–	–	–	–
Infrastructure		–	–	–	–	–	–	–	–	–
Community Facilities		–	–	–	–	–	–	–	–	–
Sport and Recreation Facilities		–	–	–	–	–	–	–	–	–
Community Assets		–	–	–	–	–	–	–	–	–
Heritage Assets		–	–	–	–	–	–	–	–	–
Revenue Generating		–	–	–	–	–	–	–	–	–
Non-revenue Generating		–	–	–	–	–	–	–	–	–
Investment properties		–	–	–	–	–	–	–	–	–
Operational Buildings		–	–	–	–	–	–	–	–	–
Housing		–	–	–	–	–	–	–	–	–
Other Assets		–	–	–	–	–	–	–	–	–
Biological or Cultivated Assets		–	–	–	–	–	–	–	–	–
Servitudes		–	–	–	–	–	–	–	–	–
Licences and Rights		328	–	–	–	–	–	–	–	–
Intangible Assets		328	–	–	–	–	–	–	–	–
Computer Equipment		–	30	287	50	180	180	–	–	–
Furniture and Office Equipment		–	–	136	–	–	–	–	–	–
Machinery and Equipment		0	501	275	100	(0)	(0)	700	–	–
Transport Assets		4 140	643	424	–	–	–	–	–	–
Land		–	–	–	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals		–	–	–	–	–	–	–	–	–
Mature		–	–	–	–	–	–	–	–	–
Immature		–	–	–	–	–	–	–	–	–
Living Resources		–	–	–	–	–	–	–	–	–
Total Renewal of Existing Assets	2	–	–	–	–	–	–	–	–	–
Roads Infrastructure		–	–	–	–	–	–	–	–	–
Storm water Infrastructure		–	–	–	–	–	–	–	–	–
Electrical Infrastructure		–	–	–	–	–	–	–	–	–
Water Supply Infrastructure		–	–	–	–	–	–	–	–	–
Sanitation Infrastructure		–	–	–	–	–	–	–	–	–
Solid Waste Infrastructure		–	–	–	–	–	–	–	–	–
Rail Infrastructure		–	–	–	–	–	–	–	–	–
Coastal Infrastructure		–	–	–	–	–	–	–	–	–
Information and Communication Infrastructure		–	–	–	–	–	–	–	–	–
Infrastructure		–	–	–	–	–	–	–	–	–
Community Facilities		–	–	–	–	–	–	–	–	–
Sport and Recreation Facilities		–	–	–	–	–	–	–	–	–
Community Assets		–	–	–	–	–	–	–	–	–
Heritage Assets		–	–	–	–	–	–	–	–	–
Revenue Generating		–	–	–	–	–	–	–	–	–
Non-revenue Generating		–	–	–	–	–	–	–	–	–
Investment properties		–	–	–	–	–	–	–	–	–
Operational Buildings		–	–	–	–	–	–	–	–	–
Housing		–	–	–	–	–	–	–	–	–
Other Assets		–	–	–	–	–	–	–	–	–
Biological or Cultivated Assets		–	–	–	–	–	–	–	–	–
Servitudes		–	–	–	–	–	–	–	–	–
Licences and Rights		–	–	–	–	–	–	–	–	–
Intangible Assets		–	–	–	–	–	–	–	–	–
Computer Equipment		–	–	–	–	–	–	–	–	–
Furniture and Office Equipment		–	–	–	–	–	–	–	–	–
Machinery and Equipment		–	–	–	–	–	–	–	–	–
Transport Assets		–	–	–	–	–	–	–	–	–
Land		–	–	–	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals		–	–	–	–	–	–	–	–	–
Mature		–	–	–	–	–	–	–	–	–
Immature		–	–	–	–	–	–	–	–	–
Living Resources		–	–	–	–	–	–	–	–	–
Total Upgrading of Existing Assets	6	(28)	–	–	–	–	–	–	–	–
Roads Infrastructure		–	–	–	–	–	–	–	–	–
Storm water Infrastructure		–	–	–	–	–	–	–	–	–
Electrical Infrastructure		–	–	–	–	–	–	–	–	–
Water Supply Infrastructure		–	–	–	–	–	–	–	–	–
Sanitation Infrastructure		–	–	–	–	–	–	–	–	–
Solid Waste Infrastructure		–	–	–	–	–	–	–	–	–
Rail Infrastructure		–	–	–	–	–	–	–	–	–
Coastal Infrastructure		–	–	–	–	–	–	–	–	–
Information and Communication Infrastructure		–	–	–	–	–	–	–	–	–
Infrastructure		–	–	–	–	–	–	–	–	–
Community Facilities		–	–	–	–	–	–	–	–	–
Sport and Recreation Facilities		–	–	–	–	–	–	–	–	–
Community Assets		–	–	–	–	–	–	–	–	–
Heritage Assets		–	–	–	–	–	–	–	–	–
Revenue Generating		–	–	–	–	–	–	–	–	–
Non-revenue Generating		–	–	–	–	–	–	–	–	–
Investment properties		–	–	–	–	–	–	–	–	–
Operational Buildings		(28)	–	–	–	–	–	–	–	–
Housing		–	–	–	–	–	–	–	–	–
Other Assets		(28)	–	–	–	–	–	–	–	–
Biological or Cultivated Assets		–	–	–	–	–	–	–	–	–
Servitudes		–	–	–	–	–	–	–	–	–
Licences and Rights		–	–	–	–	–	–	–	–	–
Intangible Assets		–	–	–	–	–	–	–	–	–
Computer Equipment		–	–	–	–	–	–	–	–	–
Furniture and Office Equipment		–	–	–	–	–	–	–	–	–
Machinery and Equipment		–	–	–	–	–	–	–	–	–
Transport Assets		–	–	–	–	–	–	–	–	–
Land		–	–	–	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals		–	–	–	–	–	–	–	–	–
Mature		–	–	–	–	–	–	–	–	–
Immature		–	–	–	–	–	–	–	–	–
Living Resources		–	–	–	–	–	–	–	–	–
Total Capital Expenditure	4	4 440	1 174	1 122	150	180	180	700	–	–
Roads Infrastructure		–	–	–	–	–	–	–	–	–
Storm water Infrastructure		–	–	–	–	–	–	–	–	–
Electrical Infrastructure		–	–	–	–	–	–	–	–	–
Water Supply Infrastructure		–	–	–	–	–	–	–	–	–
Sanitation Infrastructure		–	–	–	–	–	–	–	–	–
Solid Waste Infrastructure		–	–	–	–	–	–	–	–	–
Rail Infrastructure		–	–	–	–	–	–	–	–	–
Coastal Infrastructure		–	–	–	–	–	–	–	–	–
Information and Communication Infrastructure		–	–	–	–	–	–	–	–	–
Infrastructure		–	–	–	–	–	–	–	–	–
Community Facilities		–	–	–	–	–	–	–	–	–
Sport and Recreation Facilities		–	–	–	–	–	–	–	–	–
Community Assets		–	–	–	–	–	–	–	–	–
Heritage Assets		–	–	–	–	–	–	–	–	–
Revenue Generating		–	–	–	–	–	–	–	–	–
Non-revenue Generating		–	–	–	–	–	–	–	–	–
Investment properties		–	–	–	–	–	–	–	–	–
Operational Buildings		(28)	–	–	–	–	–	–	–	–
Housing		–	–	–	–	–	–	–	–	–
Other Assets		(28)	–	–	–	–	–	–	–	–
Biological or Cultivated Assets		–	–	–	–	–	–	–	–	–
Servitudes		–	–	–	–	–	–	–	–	–
Licences and Rights		328	–	–	–	–	–	–	–	–
Intangible Assets		328	–	–	–	–	–	–	–	–
Computer Equipment		–	30	287	50	180	180	–	–	–
Furniture and Office Equipment		–	–	136	–	–	–	–	–	–
Machinery and Equipment		0	501	275	100	(0)	(0)	700	–	–
Transport Assets		4 140	643	424	–	–	–	–	–	–
Land		–	–	–	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals		–	–	–	–	–	–	–	–	–
Mature		–	–	–	–	–	–	–	–	–
Immature		–	–	–	–	–	–	–	–	–
Living Resources		–	–	–	–	–	–	–	–	–
TOTAL CAPITAL EXPENDITURE - Asset class		4 440	1 174	1 122	150	180	180	700	–	–
ASSET REGISTER SUMMARY - PPE (WDV)	5	86 432	82 648	78 862	71 793	71 823	71 823	700	–	–
Roads Infrastructure		–	–	–	–	–	–	–	–	–
Storm water Infrastructure		–	–	–	–	–	–	–	–	–
Electrical Infrastructure		–	–	–	–	–	–	–	–	–
Water Supply Infrastructure		–	–	–	–	–	–	–	–	–
Sanitation Infrastructure		–	–	–	–	–	–	–	–	–
Solid Waste Infrastructure		–	–	–	–	–	–	–	–	–
Rail Infrastructure		–	–	–	–	–	–	–	–	–
Coastal Infrastructure		–	–	–	–	–	–	–	–	–
Information and Communication Infrastructure		(36)	(36)	(36)	–	–	–	–	–	–
Infrastructure		(36)	(36)	(36)	–	–	–	–	–	–
Community Assets		(544)	(544)	(544)	70 484	70 484	70 484	–	–	–
Heritage Assets		–	–	–	–	–	–	–	–	–
Investment properties		–	–	–	–	–	–	–	–	–
Other Assets		24 146	23 607	22 603	–	–	–	–	–	–
Biological or Cultivated Assets		–	–	–	–	–	–	–	–	–
Intangible Assets		1 907	1 795	1 287	1 159	1 159	1 159	–	–	–
Computer Equipment		(615)	(600)	682	50	180	180	–	–	–
Furniture and Office Equipment		3 222	2 307	1 584	–	–	–	–	–	–
Machinery and Equipment		3 470	2 458	1 738	100	(0)	(0)	–	–	–
Transport Assets		53 517	52 107	49 364	–	–	–	700	–	–
Land		1 366	1 366	1 366	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals		–	–	–	–	–	–	–	–	–
Living Resources		–	–	–	–	–	–	–	–	–
TOTAL ASSET REGISTER SUMMARY - PPE (WDV)	5	86 432	82 648	78 862	71 793	71 823	71 823	700	–	–
EXPENDITURE OTHER ITEMS		7 894	7 283	5 272	7 393	5 969	5 969	6 262	6 558	6 851
Depreciation	7	7 894	7 218	5 272	7 393	5 969	5 969	6 262	6 558	6 851
Repairs and Maintenance by Asset Class	3	–	65	–	–	–	–	–	–	–
Roads Infrastructure		–	–	–	–	–	–	–	–	–
Storm water Infrastructure		–	–	–	–	–	–	–	–	–
Electrical Infrastructure		–	–	–	–	–	–	–	–	–
Water Supply Infrastructure		–	–	–	–	–	–	–	–	–
Sanitation Infrastructure		–	–	–	–	–	–	–	–	–
Solid Waste Infrastructure		–	–	–	–	–	–	–	–	–
Rail Infrastructure		–	–	–	–	–	–	–	–	–
Coastal Infrastructure		–	–	–	–	–	–	–	–	–
Information and Communication Infrastructure		–	–	–	–	–	–	–	–	–
Infrastructure		–	–	–	–	–	–	–	–	–
Community Facilities		–	–	–	–	–	–	–	–	–
Sport and Recreation Facilities		–	–	–	–	–	–	–	–	–
Community Assets		–	–	–	–	–	–	–	–	–
Heritage Assets		–	–	–	–	–	–	–	–	–
Revenue Generating		–	–	–	–	–	–	–	–	–
Non-revenue Generating		–	–	–	–	–	–	–	–	–
Investment properties		–	–	–	–	–	–	–	–	–
Operational Buildings		–	–	–	–	–	–	–	–	–
Housing		–	–	–	–	–	–	–	–	–
Other Assets		–	–	–	–	–	–	–	–	–
Biological or Cultivated Assets		–	–	–	–	–	–	–	–	–
Servitudes		–	–	–	–	–	–	–	–	–
Licences and Rights		–	–	–	–	–	–	–	–	–
Intangible Assets		–	–	–	–	–	–	–	–	–
Computer Equipment		–	–	–	–	–	–	–	–	–
Furniture and Office Equipment		–	–	–	–	–	–	–	–	–
Machinery and Equipment		–	–	–	–	–	–	–	–	–
Transport Assets		–	65	–	–	–	–	–	–	–
Land		–	–	–	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals		–	–	–	–	–	–	–	–	–
Mature		–	–	–	–	–	–	–	–	–
Immature		–	–	–	–	–	–	–	–	–
Living Resources		–	–	–	–	–	–	–	–	–
TOTAL EXPENDITURE OTHER ITEMS		7 894	7 283	5 272	7 393	5 969	5 969	6 262	6 558	6 851
Renewal and upgrading of Existing Assets as % of total capex		-0.6%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Renewal and upgrading of Existing Assets as % of deprecn		-0.4%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
R&M as a % of PPE		0.0%	0.1%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Renewal and upgrading and R&M as a % of PPE		0.0%	0.1%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%

Explanatory notes to Table A9 - Asset Management

1. Table A9 provides an overview of municipal capital allocations to building new assets and the renewal of existing assets, as well as spending on repairs and maintenance by asset class.
2. National Treasury has recommended that municipalities should allocate at least 40 per cent of their capital budget to the renewal of existing assets, and allocations to repairs and maintenance should be 8 per cent of PPE. The WDM meets both these recommendations.

Table 15 MBRR Table A10 - Basic Service Delivery Measurement

N/A

Part 2 – Supporting Documentation

2.1 Overview of the annual budget process

Section 53 of the MFMA requires the Mayor of the municipality to provide general political guidance in the budget process and the setting of priorities that must guide the preparation of the budget. In addition Chapter 2 of the Municipal Budget and Reporting Regulations states that the Mayor of the municipality must establish a Budget Steering Committee to provide technical assistance to the Mayor in discharging the responsibilities set out in section 53 of the Act.

The Budget Steering Committee consists of the Municipal Manager and senior officials of the municipality meeting under the chairpersonship of the MMC for Finance.

The primary aim of the Budget Steering Committee is to ensure:

- that the process followed to compile the budget complies with legislation and good budget practices;
- that there is proper alignment between the policy and service delivery priorities set out in the WDM IDP and the budget, taking into account the need to protect the financial sustainability of municipality;
- that the municipality's revenue and tariff setting strategies ensure that the cash resources needed to deliver services are available; and
- That the various spending priorities of the different municipal departments are properly evaluated and prioritised in the allocation of resources.

2.1.1 Budget Process Overview

The 2024/25 IDP/Budget Process Plan was adopted by Council in August 2023. The 2023/24 mid-year performance assessment was conducted in January 2024 which determined the 2023/24 Adjustment Budget and formed the baseline of the 2023/24 Operating Expenditure budget (considering the mSCOA fundamentals, both zero-based and incremental budgeting was used to arrive at the budgeted operating expenditure).

The table below provides a high level budget process overview for WDM 2024/25 Budget.

QUARTER 1	**1ST IDP REPRESENTATIVES FORUM**	**APPROVAL OF 2023/24 PROCESS PLAN**	**PUBLICATION OF THE PROCESS PLAN**	**PLACEMENT ON THE WEBSITE**
	August 2023	August 2023	05 September 2023 Die Pos and Sowetan	September 2023
QUARTER 2	**2nd IDP Rep Forum**	**IDP Steering committee**	**MPAC**	**Council meeting**
	November 2023	October 2023	November 2023	December 2023
QUARTER 3	**Strategic Planning session**	**3rd IDP Rep Forum**	**Tabling of the final 2023/24 IDP and Budget**	**Publication**
	March 2024	March 2024	March 2024	Notice issued April 2024 Placed on the website on April 2024

2.1.2 IDP and Service Delivery and Budget Implementation Plan

The IDP and Budget, marks the 1st review of the new term of overall strategic framework for our district for the period 2024/25. The process started in September 2023 after the tabling of the IDP Process Plan and the Budget Time Schedule for the 2024/25 MTREF in August.

The WDM IDP is principal strategic planning instrument, which directly guides and informs its planning, budget, management and development actions. This framework is rolled out into objectives, key performance indicators and targets for implementation, which directly inform the Service Delivery and Budget Implementation Plan.

The IDP has been taken into a business and financial planning process leading up to the 2024/25

MTREF, based on the approved 2024/25 MTREF, Mid-year Review and adjustments budget. The business planning process has subsequently been refined in the light of current economic circumstances and the resulting revenue projections.

With the compilation of the 2024/25 MTREF, each department had to review the planning process, including the setting of priorities and targets after reviewing the mid-year performance against the 2023/24 Departmental Service Delivery and Budget Implementation Plan. Business planning links back to priority needs and master planning, and essentially informed the detail operating budget appropriations and three-year capital programme.

2.1.3 Financial Modelling and Key Planning Drivers

The following key factors and planning strategies have informed the compilation of the 2024/25 MTREF:

- Policy priorities and strategic objectives
- 2024/25 Adjustment Budget and Performance against SDBIP
- 2022/23 audit outcome
- DORA
- Cash Flow Management Forecast for the next 3 years
- Improved and sustainable service delivery
- Sustaining the going concern of the municipality

In addition to the above, the strategic guidance given in National Treasury's MFMA Circular 112 & 123 have been taken into consideration in the planning and prioritization process.

2.1.4 Community Consultation

The institution has held four (4) IDP representative forums. The first was held 19 August 2022, the second was held 30 November 2022 and the third was held 22 March 2023 and the last Forum was held 19 May 2023. The 2023/24 strategic planning session was held on the 07 - 09 March 2023. The 2023/24 final IDP and Budget will be tabled on the 30th May 2023.

2.2 Overview of alignment of annual budget with IDP

The budget and IDP preparation process ran consecutively and joint IDP/Budget Steering Committee meetings and Representative Forum hearings was held during the year. The main priorities of the IDP projects are listed below and were considered during the project prioritisation phase for inclusions of projects into the budget:

NO	PRIORITY
1	Municipal Health & Environmental Management
2	Air Quality
3	Firefighting Services
4	Disaster Management
5	Abattoir
6	Local Economic Development & Tourism
7	Community Participation and Good Governance
8	Financial Viability
9	Municipal Roads & Storm Water
10	Municipal Support & Institutional Development
11	Sports, Arts and Culture
12	Water & Sanitation
13	Electricity
14	Transport

Due to funding constraints all priority areas could not be accommodated in the 2024/25 budget.

WDM IDP Strategic Objectives

KPA	Strategies objectives
Spatial Rationale	To coordinating spatial transformation.
Basic Service Delivery	To coordinate and monitor social and infrastructure development for the provision and access to services.
Local Economic Development	To create a conducive environment for radical economic development.
Financial Management & Viability	To effectively and efficiently manage finances and resource mobilization.
Good Governance & Public Participation	To develop and implement integrated management & governance systems
Transformation & Organizational Development	To attract, develop and retain ethical and best human capital

Table 16 MBRR Table SA4 - Reconciliation between the IDP strategic objectives and budgeted revenue

DC36 Waterberg - Supporting Table SA4 Reconciliation of IDP strategic objectives and budget (revenue)

Strategic Objective	Goal	Goal Code	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
R thousand				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Municipal Roads & Stormwater & Basic Service Delivery	To strengthen district capacity to provide services			33 951	10 686	3 050	2 133	2 133	2 133	2 259	2 300	2 521
Municipal Support & Institutional Development	To develop and build skilled and productive workforce			123 931	129 372	130 242	156 031	156 031	156 031	160 652	162 706	164 861
Local Economic Development & Tourism & Land & Transport	To unlock and stimulate the mining, tourism and agriculture potential. Development and implementation of the Spatial Development Framework.			395	–	200	–	–	–	–	–	–
Abattoir	To strengthen district capacity to provide services			1 384	916	1 061	2 070	2 070	2 070	2 166	2 283	2 406
Allocations to other priorities			2									
Total Revenue (excluding capital transfers and contributions)			1	159 662	140 974	134 553	160 234	160 234	160 234	165 077	167 289	169 788

Table 17 MBRR Table SA5 - Reconciliation between the IDP strategic objectives and budgeted operating expenditure

DC36 Waterberg - Supporting Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure)

Strategic Objective	Goal	Goal Code	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
R thousand				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Municipal Health	To provide municipal health and environmental services to the communities			20 853	20 853	20 853	20 267	20 232	20 232	20 810	22 133	23 522
Disaster Management	To coordinate and support disaster management and fire fighting services.			20 853	20 853	20 853	33 931	33 931	33 931	33 427	35 168	37 185
Local Economic Development & Tourism & Land & Transport	To unlock and stimulate the mining, tourism and agriculture potential. Development and implementation of the Spatial Development Framework.			20 853	20 853	20 853	8 961	11 200	11 200	7 269	7 461	7 936
Municipal Roads & Stormwater & Basic Service Delivery	To strengthen district capacity to provide services			20 853	20 853	20 853	8 346	37 160	37 160	8 646	8 130	8 618
Municipal Support & Institutional Development	To develop and build skilled and productive workforce			20 853	20 853	20 853	48 141	48 226	48 226	53 824	55 503	58 035
Abattoir	To strengthen district capacity to provide services			20 853	20 853	20 853	8 201	8 201	8 201	8 654	9 140	9 659
Community Participation & Good Government & Sports, Arts & Culture	To promote effective communication and be responsive to the needs of the community. To promote effective communication and be responsive to the needs of the community.			20 853	20 853	20 853	54 864	22 888	22 888	60 057	61 683	63 361
Social Development & Community Services	To provide environmental services to the community			20 853	29 523	26 308	3 429	3 329	3 329	3 488	3 730	3 966
Allocations to other priorities												
Total Expenditure			1	166 821	175 491	172 276	186 142	185 168	185 168	196 175	202 948	212 282

Table 18 MBRR Table SA6 - Reconciliation between the IDP strategic objectives and budgeted capital expenditure

DC36 Waterberg - Supporting Table SA6 Reconciliation of IDP strategic objectives and budget (capital expenditure)

Strategic Objective	Goal	Goal Code	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
R thousand				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Community Participation & Good Government & Sports, Arts & Culture	To promote effective communication and be responsive to the needs of the community. To promote effective communication and be responsive to the needs of the community.			4 468	698	576	150	180	180	700		
Abattoir	To strengthen district capacity to provide services					424						
Disaster Management	To coordinate and support disaster management and fire fighting services.					122						
Local Economic Development & Tourism & Land & Transport	To unlock and stimulate the mining, tourism and agriculture potential. Development and implementation of the Spatial Development Framework.				476							
Allocations to other priorities			3									
Total Capital Expenditure			1	4 468	1 174	1 122	150	180	180	700	–	–

2.3 Measurable performance objectives and indicators

Performance Management is a system intended to manage and monitor service delivery progress against the identified strategic objectives and priorities. In accordance with legislative requirements and good business practices as informed by the National Framework for Managing Programme Performance Information, the WDM has developed and implemented a performance management system of which system is constantly refined as the integrated planning process unfolds. The Municipality targets, monitors, assesses and reviews organizational performance which in turn is directly linked to individual employee's performance.

The measurable performance objectives and indicators as per IDP priority areas are as follows:

Municipal Environmental Health:

- To provide municipal health and environmental services to the communities

  Disaster Management:
- To coordinate and support disaster management and firefighting services.

Local Economic Development & Tourism & Land & Transport:

- To unlock and stimulate the mining, tourism and agriculture potential.
- Development and implementation of the Spatial Development Framework.

  Municipal Roads & Storm water & Basic Service Delivery:
- To strengthen district capacity to provide services

  Municipal Support & Institutional Development:
- To develop and build skilled and productive workforce

Abattoir:

- To strengthen district capacity to provide services

  Community Participation & Good Government & Sports, Arts & Culture:
- To promote effective communication and be responsive to the needs of the community.

  Social Development & Community Services:
- To provide environmental services to the community

The following table provides the main measurable performance objectives the municipality undertakes to achieve this financial year.

Table 19 MBRR Table SA7 - Measurable performance objectives

DC36 Waterberg - Supporting Table SA7 Measureable performance objectives

Description	Unit of measurement	2018/19	2019/20	2020/21	Current Year 2021/22			2022/23 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
Vote 1 - vote name										
Council										
To develop and implement intergrated management and governance systems	R - value	27 204	26 732	24 738	27 062	27 152	27 152	27 261	28 460	29 741
Municipal Manager										
To develop and implement intergrated management and governance systems	R - value	7 145	10 925	(1 136)	13 028	12 138	12 138	12 628	12 546	13 740
Fire fighting Services										
To coordinate and monitor social and infrastructure development for the provision and access to services	R - value	36 801	35 331	41 234	45 696	45 923	45 923	38 590	40 288	42 101
Municipal Health Services										
To coordinate and monitor social and infrastructure development for the provision and access to services	R - value	23 127	22 444	24 525	22 218	23 988	23 988	27 094	28 286	29 559
Social Services										
To create a conducive environment for radical economic development	R - value	2 189	3 334	3 742	7 324	5 047	5 047	4 932	5 149	5 381
Abattoir										
To coordinate and monitor social and infrastructure development for the provision and access to services	R - value	8 604	9 380	9 568	9 352	7 558	7 558	7 472	7 801	8 152
Sub-function 2 - Planning and Economic										
To coordinate spatial transformation	R - value	6 077	8 185	8 758	9 745	9 751	9 751	8 778	9 164	9 577
Sub-function 3 - Technical Services										
development for the provision and access to services	R - value	3 030	(4 096)	8 383	7 691	7 975	7 975	7 810	8 062	8 405
Vote 3 - Financial management & viability										
Function 1 - Office of the CFO										
Sub-function 1 - Financial services										
To effectively manage finances and resource mobilisation	R - value	16 197	21 164	24 414	23 353	23 395	23 395	24 468	25 501	26 603
Function 2 - Corporate Support and Shared										
Sub-function 1 - Corporate Services										
To attract, develop and retain ethical and best human capital	R - value	19 782	25 180	22 590	23 997	25 660	25 660	24 664	25 750	26 908
And so on for the rest of the Votes		150 157	158 581	166 815	189 467	188 588	188 588	183 696	191 006	200 166

The following table sets out the municipalities main performance objectives and benchmarks for the 2024/25 MTREF.

Table 20 MBRR Table SA8 - Performance indicators and benchmarks

2.3.1 Performance indicators and benchmarks

	KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline 2023/24	Annual Target 2024-2025	Evidence
1	Spatial rationale	To coordinate spatial transformation	Integrated Planning	Number of Highly rated IDP	1	1X highly rated IDP attained by 30 June 2024	CoGHSTA IDP Analysis report
2	Spatial rationale	To coordinate spatial transformation	Integrated Planning	Number of IDP (s) Approved by council by 31 May 2024	1/1	1X 2023/24 IDP Approved by 30 June 2024	Approved IDP with Council resolution
3	Spatial rationale	To facilitate access and transform land and rural tourism development	Integrated planning	Number of DMPT Meeting held	13/4	12 X DMPT Meeting held by 30 June 2024	12X Set of Invitation Agenda Minutes Attendance register
4	Basic service delivery	To preserve and protect natural resources and promote public health	Municipal Health	Number of Food outlets issued with certificate of compliance	94	80 X Food outlets issued with certificate of compliance by 30 June 2024	80 X Set of Signed copies of certificates
5	Basic service delivery	To coordinate and monitor social and infrastructure development for the provision and access to services.	Municipal health	Number of permitted land fill site monitored	9/9	9 X Permitted land fill site monitored by 30 June 2024	9 X 4 Sets of Reports on Permitted land fill site monitored & Schedule of permitted landfill site monitoring sessions
6	Basic Service Delivery	To preserve and protect natural resources and promote public health	Air quality management	Number of ambient air quality monitoring reports submitted	6	4X ambient air quality monitoring reports submitted by 30 June 2024	4X air quality monitoring reports

	KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline 2023/24	Annual Target 2024-2025	Evidence
7	Basic delivery service	To coordinate and monitor infrastructure development for the provision and access to service	Disaster Management	Number of Disaster Management stakeholder consultative meetings held	8	4 X Disaster Management stakeholder consultative meetings held by 30 June 2024	4 X Set of Invitation Agenda Minutes Attendance register & Schedule of Meetings
8	Basic service delivery	To coordinate and monitor infrastructure development for the provision and access to	Fire fighting	Number of Fire-fighting reports submitted by local municipalities	20	20 X Fire-fighting reports submitted by local municipalities by 30 June 2024	20 X Set of Fire-fighting Quarterly reports
9	Financial management and viability	To effectively manage finances and resource mobilization.	Expenditure Management	Percentage of Operating budget variance in terms of SDBIP	20,31%	≤10% of Operating budget variance attained by 30 June 2024	Annexure B Financial Report
1	Financial management and viability	To effectively manage finances and resource mobilisation.	Reporting	Number of section 71 MFMA report submitted within timeframe	12/12	12 X 71 MFMA report submitted within 10 working days of start of the each Month	12 X Set of Submission letters or email & Schedule of MFMA 71 Submission Schedule
1	Local Economic Development	To create a conducive environment for radical economic development.	Economic development	Number LED forum meeting held	4	4 X LED forum meeting held by 30 June 2024	4 X Set of Attendance register, Agenda, Minutes and invitations
1	Local Economic Development	To create a conducive environment for radical economic development.	Economic development	Percentage of LED Forums resolutions implemented	100% 9/9	100% LED forums resolutions implemented by 30 June 2024	LED Forum(s) resolution register
1	Good Governance and Public Participation	To develop and implement integrated management & governance systems	Monitoring and Evaluation	Number of section 72 Report (s)-Mid-year Budget and performance Assessment Report submitted	1/1 25/01/2023	1 X (MFMA S72 Report) Mid-year Budget and performance Assessment Report submitted by 25 January	Submission letters to NT/PT & EM with acknowledgement letters & A Copy of Mid-year Budget and

	KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline 2023/24	Annual Target 2024-2025	Evidence
						2024	performance Assessment Report
1	Good Governance and Public Participation	To develop and implement integrated management & governance systems	Monitoring and Evaluation	Number of Submission of Annual Performance Report (APR) and AFS .	1/1	1X APR and AFS submitted to AGSA by 31 August 2023.	1 X Copy of Submission letter with acknowledgement
1	Good Governance and Public Participation	To develop and implement integrated management and governance systems	Auditing	AG -Audit outcome/Opinion	Unqualified	Unqualified attained by 31 November 2023	Audit Report
1	Good Governance and Public Participation	To develop and implement integrated management and governance systems	Auditing	Percentage AG material audit queries resolved	100% 10/10	100% of Prior Year material audit queries resolved by 30 June 2024	2022/23 Post Audit action plan
1	Good Governance and Public Participation	To develop and implement integrated management and governance systems	Auditing	Percentage Identified risk resolved within timeframes as specified in risk plan	50% 9/18	100% of Identified risk resolved within timeframes as specified in risk plan by 30 June 2024	Risk register
1	Good Governance and Public Participation	To develop and implement integrated management and governance systems	Auditing	Percentage of internal audit findings resolved	70% 14/20	100% of internal audit findings resolved by 30 June 2024	Internal audit action plan
1	Good Governance and Public Participation	To develop and implement integrated management and governance	Auditing	Number of Audit committee meetings held	4	4 X Audit committee meetings held by 30 June 2024	4 X Set of Minutes and Attendance register with the Schedule of Meetings

	KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline 2023/24	Annual Target 2024-2025	Evidence
		systems					
2	Good Governance and Public Participation	To develop and implement integrated management and governance systems	Auditing	Percentage of Audit Committee recommendations implemented	83% 5/6	100% of Audit Committee recommendations implemented by 30 June 2024	Audit Committee recommendations Register
2	Good Governance and Public Participation	To develop and implement integrated management and governance systems	Governance	Percentage Council resolutions implemented within timeframes	88.29% 83/94	100% Council resolutions implemented by 30 June 2024	Council resolutions implemented register
2	Good Governance and Public Participation	To develop and implement integrated management and governance	Public Participation	Number of IDP Representative Forum meetings convened	4/4	4 X IDP Representative Forum meetings convened by 30 June 2024	4 X Set of Invitations, Agenda, minutes & attendance register with Schedule of the meetings
2	Good Governance and Public Participation	To develop and implement integrated management and governance	Governance	Percentage of MPAC resolutions implemented	100% 6/6	100% MPAC resolutions implemented by 30 June 2024	MPAC Resolution register
2	Good Governance and Public Participation	To develop and implement integrated management and governance	Governance	Number of 2020/21 Oversight report(s) approved by council	1	1 X 2020/21 Oversight report(s) approved by council by 31 march 2024	Council resolution with 2020/21 Oversight Report
2	Transformation and Organisational Development	To attract, develop and retain ethical and best human capital	Human Resources Management	Number of Senior Management with signed Performance Agreements	6	6 X Senior Management with signed Performance Agreements by 31 July 2023	6 X Copies of Signed Performance Agreements

	KPA	Strategic Objective	Programme / Focus area	Performance Indicators	Baseline 2023/24	Annual Target 2024-2025	Evidence
2	Transformation and Organisational Development	To attract, develop and retain ethical and best human capital	Capacity building and Training (HRD)	Number of officials and Councillors capacitated in terms of the workplace skills plan (WSP)	21	25 X Officials and Councillors capacitated in terms of the workplace skills plan by end June 2024	Copies of the Attendance registers and Schedule of training activities attended
2	Transformation and Organisational Development	To Improve, attract, develop and retain best human capital	Occupational Health and Safety	Number of OHS Committee meetings held	New	4 X OHS Committee meetings held by 30 June 2024	4 X Set of Attendance registers with Schedule of the Meetings
2	Transformation and Organisational Development	To improve Administration and Governance Capacity	Information and Communication Technology	Number of ICT Steering Committee Meeting Held	4	4 X ICT Steering Committee Meeting Held by 30 June 2024	4 X Set of Attendance registers with Schedule of the Meetings
2	Transformation and Organisational Development	To attract, develop and retain ethical and best human capital	Organisational Development	Number of approved 2024/25 SDBIP by the Executive Mayor	100% 15 June 2022	1 X 2023/24 SDBIP Approved by the EM by the 28 June 2024	Copy of the Approved SDBIP
3	Transformation and Organisational Development	To attract, develop and retain ethical and best human capital	Monitoring and Evaluation	Number of 2021/22 Annual Performance evaluation conducted	0/1	1X 2023/24 Annual Performance evaluation conducted by 30 June 2024	Attendance register and Schedule of Annual Performance Evaluations
3	Transformation and Organisational Development	To attract, develop and retain ethical and best human capital	Monitoring and Evaluation	Number of Annual report (sec 121) adopted & submitted to MEC	100% approved 30 May 2023	1 X Annual Report (sec 121) adopted & submitted to MEC by 31 March 2024	Council resolution & submission letter
3	Transformation and Organisational Development	To improve Administration and Governance Capacity	Legal Services	Number of litigation reports compiled and submitted to council	2	4 X litigation reports compiled and submitted to council by 30 June 2024	4 X Set of Litigation Reports with Council Resolution
3	Transformation and Organisational Development	To improve Administration and Governance Capacity	Human Resource Management	Number of LLF meetings held by end June 2024	4	1 X LLF meetings held by end June 2024	4 X Set of Attendance register Minutes

2.4 Overview of budget related-policies

The WDM budgeting process is guided and governed by relevant legislation, frameworks, strategies and related policies. The budget policies are being reviewed and the revised versions, if applicable, will be approved with the final budget:

2.4.1 Review of debt collection and credit control Policy

The debt collection and credit control policies as approved by Council in May 2024 has been reviewed as part of the budget process. The current adopted policy is credible, sustainable, manageable and informed by affordability and value for money, thus no changes made during the review process. The rate of collection in 2024/25 MTREF has been prepared based on achieving 100% of annual billing on Abattoir services. Cash flow assumed to be 100% of the billings.

2.4.2 Asset Management

A proxy for asset consumption can be considered the level of depreciation each asset incurs on an annual basis. The Asset Management and Funding Policy is considered a strategic guide in ensuring a sustainable approach to asset renewal, repairs and maintenance and is utilized as a guide to the selection and prioritization of individual capital projects. In addition the policy prescribes the accounting and administrative policies and procedures relating to property, plant and equipment (fixed assets).

2.4.3 Supply Chain Management Policy

Council adopted the Supply Chain Management Policy in May 2024. The revised policy is attached and will be considered by Council as part of the 2024/25 Budget Approval.

2.4.4 Virement Policy

The Virement Policy aims to empower senior managers with an efficient financial and budgetary amendment and control system to ensure optimum service delivery within the legislative framework of the MFMA and the WDM system of delegations. The revised Virement Policy is attached.

2.4.5 Investment Policy and funding and reserve policy

The WDM Cash Management and Investment Policy was reviewed as part of the budget preparation process. The aim of the policy is to ensure that the WDM surplus cash and investments are adequately managed, especially the funds set aside for the cash backing of certain reserves. The Final policies are attached for consideration and approval by Council.

2.4.6 Petty Cash, Catering and S&T policy

The revised policy are attached for consideration and approval.

2.4.7 Cost Containment Policy

The purpose of the policy is to regulate spending and to implement cost containment measures at Waterberg District Municipality. The policy is in line with the Municipal Cost Containment

Regulation promulgated by National Treasury in July 2019. The proposed new policy is attached for consideration and approval by Council.

2.4.8 Expenditure Management policy

The purpose of this policy is to set out a framework for Waterberg District Municipality to deal with all expenditure related transactions, ensure that all monies due by the municipality is paid in full within the 30 days as prescribed by the Municipal Finance Management Act, and to ensure that the principles applied, as a result of this policy, will enhance and support healthy working capital position for the Waterberg District Municipality. The proposed new policy is attached for consideration and approval by Council.

2.5 Overview of budget assumptions

The equitable share formula was reviewed in the prior years to also include an allocation to WDM for councillors' salaries and this has assisted in alleviating some of the cash flow constraints of WDM, however fire-fighting, environmental health, and disaster management services remains under funded. The additional allocation received for Councillor Remuneration amount to R10 million in 2024/25 versus the budgeted 202324 Councillor Salaries of R9 million. The municipality's cash inflows are though still increasing by less than the fixed operating expenditure; mostly due to personnel related expenditure increasing by more than inflation and this constitutes 64% of the operating budget if all salary related benefits are included for officials and Councillors. This has necessitated restrained expenditure, especially on the IDP, to ensure that cash outflows remain within the affordability parameters of the municipality's finances.

Five key factors have been taken into consideration in the compilation of the 2024 /25 MTREF:

- National Government macro-economic targets;
- The general inflationary outlook in terms of MFMA Circular 112 & 123;
- The impact of municipal cost drivers;
- The grants allocated in DORA; and
- The increase in the cost of remuneration.

Inflation has been assumed at 4.9% in 2024/25, 4.6% in 2025/26 and 4.6% in 2026/27.

Salary increases has been assumed at 4.9% in 2024/25, 4.7% in 2025/26 and 4.7% in 2026/27

For simplicity, the 2024/25 MTREF is based on the assumption that all investments are undertaken using fixed interest rates.

The rate of abattoir revenue collection is currently expressed as a 100% of annual billings. Cash flow is assumed to be 100% of billings, due to the majority of clients being cash clients, plus no provision for doubtful debt as old disputes have been written off and there are currently no new disputes or long outstanding debts.

It is estimated that a spending rate of 100% is achieved on operating expenditure for the 2024/25 MTREF of which performance has been factored into the cash flow budget.

It is assumed that all conditional grants will be fully spent by 30 June 2024 and all future years of the current MTREF and no roll overs have been budgeted for.

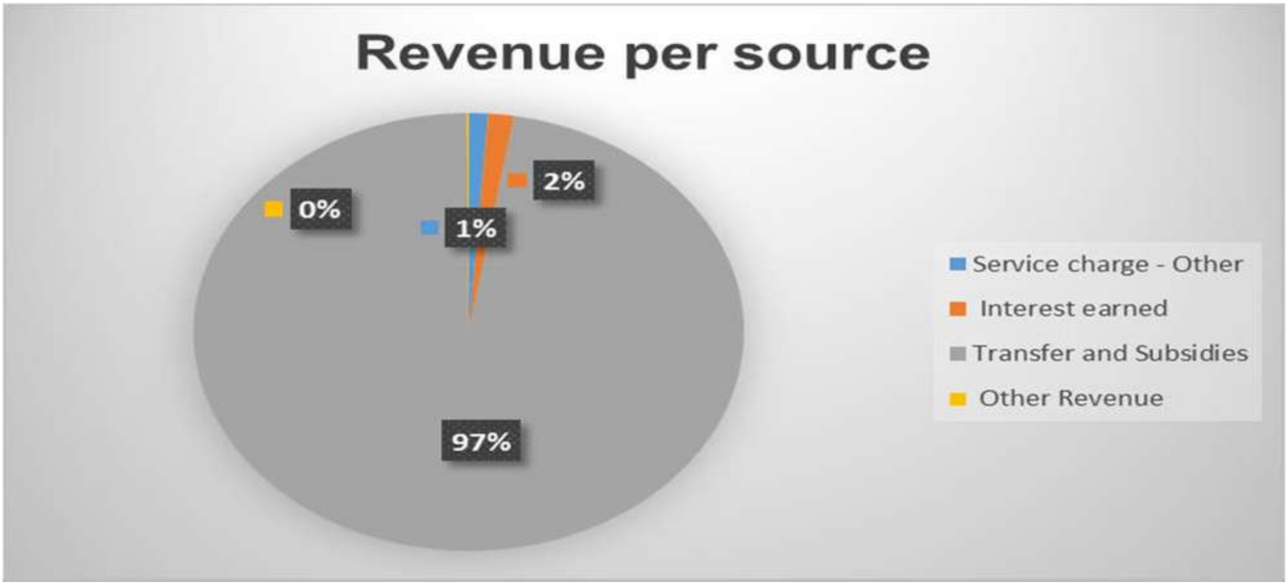
Interest on investments has been assumed at an average annual rate of 4.5 % on the basis that the total amount to be invested will reduce as the year progresses. Interest on current account has been assumed at 4.5%, which is the current prime interest rate of 7.5% minus 2.5% as agreed with our banking service provider.

2.6 Overview of budget funding

2.6.1 Medium-term outlook: operating revenue

The following table is a breakdown of the operating revenue over the medium-term:

Table 21 Breakdown of the operating revenue over the medium-term



Operational grants and subsidies amount to R159 million, R161 million and R163 million for each of the respective financial years of the MTREF, or 97% of operating revenue. It needs to be noted WDM is dependent on grants and there is a need to explore revenue generating projects going forward to broaden Municipality revenue base.

Investment revenue contributes to the revenue base of the WDM with a budget allocation of R3.4 million, R 3.5 million and R 3.7 million for the respective three financial years of the 2024/25 MTREF. It needs to be noted that these allocations have been conservatively estimated and as part of the cash backing of reserves and provisions. The actual performance against budget will be carefully monitored. Any variances in this regard will be addressed as part of the mid-year review and adjustments budget.

The tables below provide detail investment information and investment particulars by maturity.

Table 22 MBRR SA15 – Detail Investment Information

DC36 Waterberg - Supporting Table SA15 Investment particulars by type

Investment type	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Parent municipality										
Securities - National Government										
Listed Corporate Bonds										
Deposits - Bank		100 000	100 000	100 000	100 000	100 000	100 000	100 000	100 000	100 000
Deposits - Public Investment Commissioners										
Deposits - Corporation for Public Deposits										
Bankers Acceptance Certificates										
Negotiable Certificates of Deposit - Banks										
Guaranteed Endowment Policies (sinking)										
Repurchase Agreements - Banks										
Municipal Bonds										
Municipality sub-total	1	100 000	100 000	100 000	100 000	100 000	100 000	100 000	100 000	100 000
Entities										
Securities - National Government										
Listed Corporate Bonds										
Deposits - Bank										
Deposits - Public Investment Commissioners										
Deposits - Corporation for Public Deposits										
Bankers Acceptance Certificates										
Negotiable Certificates of Deposit - Banks										
Guaranteed Endowment Policies (sinking)										
Repurchase Agreements - Banks										
Entities sub-total		–	–	–	–	–	–	–	–	–
Consolidated total:		100 000	100 000	100 000	100 000	100 000	100 000	100 000	100 000	100 000

Table 23 MBRR SA16 – Investment particulars by maturity

DC36 Waterberg - Supporting Table SA16 Investment particulars by maturity

Investments by Maturity	Ref	Period of Investment	Type of Investment	Capital Guarantee (Yes/ No)	Variable or Fixed interest rate	Interest Rate ³	Commission Paid (Rands)	Commission Recipient	Expiry date of investment	Opening balance	Interest to be realised	Partial / Premature Withdrawal (4)	Investment Top Up	Closing Balance
Name of institution & investment ID	1	Yrs/Months												
Parent municipality														
ABSA			Short-term	Yes	Fixed					80 000				80 000
STANDARD BANK			Short-term	Yes	Fixed					35 000				35 000
NEDBANK			Short-term	Yes	Fixed					35 000				35 000
														–
														–
														–
														–
Municipality sub-total										150 000		–	–	150 000
Entities														
														–
														–
														–
														–
														–
														–
														–
Entities sub-total										–		–	–	–
TOTAL INVESTMENTS AND INTEREST	1									150 000		–	–	150 000

For the medium-term, the funding strategy has been informed directly by ensuring financial sustainability and continuity. The MTREF therefore provides for a budgeted deficit of R 31 million, R 35 million and R 42 million in each of the financial years. This deficit for 2024/25 financial is funded by available accumulated cash backed surplus and the deficit for the two outer financial years are unfunded.

2.6.2 Medium-term outlook: capital revenue

Capital Budget requirements are not included in the budget due to Funding constraints.

2.6.3 Cash Flow Management

Cash flow management and forecasting is a critical step in determining if the budget is funded over the medium-term. The table below is consistent with international standards of good financial management practice and improves understandability for councilors and management. Some specific features include:

- Clear separation of receipts and payments within each cash flow category;
- Clear separation of capital and operating receipts from government, which also enables cash from 'Ratepayers and other' to be provide for as cash inflow based on actual performance. In other words the *actual collection rate* of billed revenue., and

Table 25 MBRR Table A7 - Budget cash flow statement

DC36 Waterberg - Table A7 Budgeted Cash Flows											
Description	###	2020/21	2021/22	2022/23	Current Year 2023/24				2024/25 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
CASH FLOW FROM OPERATING ACTIVITIES											
Receipts											
Property rates		–	–	–	–	–	–	–	–	–	–
Service charges		–	–	–	–	–	–	–	–	–	–
Other revenue		1 540	1 710	2 631	1 974	1 797	1 797	1 797	2 298	2 403	2 514
Transfers and Subsidies - Operational	1	148 548	143 615	147 511	154 572	154 572	154 572	154 572	159 354	161 303	163 527
Transfers and Subsidies - Capital	1	–	–	–	–	–	–	–	–	–	–
Interest		2 461	2 740	2 922	2 566	3 265	3 265	3 265	3 425	3 582	3 747
Dividends		–	–	–	–	–	–	–	–	–	–
Payments											
Suppliers and employees		(141 649)	(167 586)	(165 506)	(184 032)	(184 032)	(184 032)	(184 032)	(188 964)	(179 076)	(187 699)
Interest		–	–	–	–	–	–	–	–	–	–
Transfers and Subsidies	1	–	–	–	–	–	–	–	–	–	–
NET CASH FROM/(USED) OPERATING ACTIVITIES		**10 901**	**(19 521)**	**(12 442)**	**(24 920)**	**(24 397)**	**(24 397)**	**(24 397)**	**(23 887)**	**(11 787)**	**(17 911)**
CASH FLOWS FROM INVESTING ACTIVITIES											
Receipts											
Proceeds on disposal of PPE		–	–	–	400	600	600	600	–	–	–
VAT Control (receipts)		–	–	–	–	–	–	–	–	–	–
Decrease (increase) in non-current receivables		–	–	–	–	–	–	–	–	–	–
Decrease (increase) in non-current investments		–	–	–	–	–	–	–	–	–	–
Payments											
Capital assets		(712)	(109)	(324)	(150)	(180)	(180)	(180)	(700)	–	–
NET CASH FROM/(USED) INVESTING ACTIVITIES		**(712)**	**(109)**	**(324)**	**250**	**420**	**420**	**420**	**(700)**	**–**	**–**
CASH FLOWS FROM FINANCING ACTIVITIES											
Receipts											
Short term loans		–	–	–	–	–	–	–	–	–	–
Borrowing long term/refinancing		–	–	–	–	–	–	–	–	–	–
Increase (decrease) in consumer deposits		–	–	–	–	–	–	–	–	–	–
Payments											
Repayment of borrowing		–	–	–	–	–	–	–	–	–	–
NET CASH FROM/(USED) FINANCING ACTIVITIES		–	–	–	–	–	–	–	–	–	–
NET INCREASE/ (DECREASE) IN CASH HELD		**10 189**	**(19 630)**	**(12 766)**	**(24 670)**	**(23 977)**	**(23 977)**	**(23 977)**	**(24 587)**	**(11 787)**	**(17 911)**
Cash/cash equivalents at the year begin:	2	–	**47 733**	**28 113**	**42 803**	**42 803**	**42 803**	**42 803**	–	**(24 587)**	**(36 375)**
Cash/cash equivalents at the year end:	2	**10 189**	**28 102**	**15 347**	**18 133**	**18 825**	**18 825**	**18 825**	**(24 587)**	**(36 375)**	**(54 285)**

The above table shows that cash and cash equivalents of the WDM were largely

2.6.4 Cash Backed Reserves/Accumulated Surplus Reconciliation

This following table meets the requirements of MFMA Circular 42 which deals with the funding of a municipal budget in accordance with sections 18 and 19 of the MFMA. The table seeks to answer three key questions regarding the use and availability of cash:

- What are the predicted cash and investments that are available at the end of the budget year?
- How are those funds used?
- What is the net funds available or funding shortfall?

A surplus would indicate the cash-backed accumulated surplus that was/is available. A shortfall (applications > cash and investments) is indicative of non-compliance with section 18 of the MFMA requirement that the municipality's budget must be 'funded'. Non-compliance with section 18 is assumed because a shortfall would indirectly indicate that the annual budget is not appropriately funded (budgeted spending is greater than funds available or to be collected). It is also important to analyze trends to understand the consequences, e.g. the budget year might indicate a small surplus situation, which in itself is an appropriate outcome, but if in prior years there were much larger surpluses then this negative trend may be a concern that requires closer examination.

Table 26 MBRR Table A8 - Cash backed reserves/accumulated surplus reconciliation

DC36 Waterberg - Table A8 Cash backed reserves/accumulated surplus reconciliation

Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24				2024/25 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Cash and investments available											
Cash/cash equivalents at the year end	1	10 189	28 102	15 347	18 133	18 825	18 825	18 825	(24 587)	(36 375)	(54 285)
Other current investments > 90 days		37 543	11	(2 574)	(0)	(0)	(0)	(0)	0	88 010	115 089
Non current Investments	1	55	22	22	–	–	–	–	–	–	–
Cash and investments available:		47 787	28 135	12 795	18 133	18 825	18 825	18 825	(24 587)	51 636	60 803
Application of cash and investments											
Unspent conditional transfers		64	366	0	–	–	–	–	–	–	–
Unspent borrowing		–	–	–	–	–	–	–	–	–	–
Statutory requirements	2	2 005	(128 469)	(261 212)	–	–	–	–	–	–	–
Other working capital requirements	3	16 016	14 696	12 152	6 881	6 137	6 137	6 137	7 212	23 872	24 583
Other provisions		5 832	6 525	5 111	16 363	16 363	16 363	16 363	0	63 423	78 714
Long term investments commited	4	–	–	–	–	–	–	–	–	–	–
Reserves to be backed by cash/investments	5	–	–	–	–	–	–	–	–	–	–
Total Application of cash and investments:		23 917	(106 882)	(243 948)	23 243	22 500	22 500	22 500	7 212	87 295	103 297
Surplus(shortfall) - Excluding Non-Current Creditors Trf to Debt Relief Ben		23 870	135 017	256 743	(5 111)	(3 675)	(3 675)	(3 675)	(31 799)	(35 659)	(42 494)
Creditors transferred to Debt Relief - Non-Current portion		–	–	–	–	–	–	–	–	–	–
Surplus(shortfall) - Including Non-Current Creditors Trf to Debt Relief Bene		23 870	135 017	256 743	(5 111)	(3 675)	(3 675)	(3 675)	(31 799)	(35 659)	(42 494)

From the above table it can be seen that the cash and investments available total R 24 million in 2023/24 including the projected cash and cash equivalents as determined in the cash flow forecast. The following is a breakdown of the application of this funding:

2.6.5 Funding compliance measurement

National Treasury requires that the municipality assess its financial sustainability against fourteen different measures that look at various aspects of the financial health of the municipality. These measures are contained in the following table. All the information comes directly from the annual budgeted statements of financial performance, financial position and cash flows. The funding compliance measurement table essentially measures the degree to which the proposed budget complies with the funding requirements of the MFMA. Each of the measures is discussed below.

Table 27 MBRR SA10 – Funding compliance measurement

0 Supporting Table SA10 Funding measurement

Description	MFMA section	Ref	2020/21	2021/22	2022/23	Current Year 2023/24				2024/25 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
High Level Outcome of Funding Compliance												
Total Operating Revenue			151 289	148 006	154 937	159 512	160 234	160 234	160 234	165 077	167 289	169 788
Total Operating Expenditure			166 821	175 491	172 277	186 142	185 168	185 168	185 168	196 175	202 948	212 282
Surplus/(Deficit) Budgeted Operating Statement			(15 532)	(27 486)	(17 339)	(26 630)	(24 934)	(24 934)	(24 934)	(31 099)	(35 659)	(42 494)
Surplus/(Deficit) Considering Reserves and Cash Backing			23 870	135 017	256 743	(5 111)	(3 675)	(3 675)	(3 675)	(31 799)	(35 659)	(42 494)
MTREF Funded (1) / Unfunded (0)		15	1	1	1	0	0	0	0	0	0	0
MTREF Funded ✓ / Unfunded ×		15	ü	ü	ü	û	û	û	û	û	û	û

2.6.5.1 Cash/cash equivalent position

The WDM forecast cash position was discussed as part of the budgeted cash flow statement. A 'positive' cash position, for each year of the MTREF would generally be a minimum requirement, subject to the planned application of these funds such as cash-backing of reserves and working capital requirements.

If the municipality's forecast cash position is negative, for any year of the medium term budget, the budget is very unlikely to meet MFMA requirements or be sustainable and could indicate a risk of non-compliance with section 45 of the MFMA which deals with the repayment of short term debt at the end of the financial year.

2.6.5.2 Cash plus investments less application of funds

The purpose of this measure is to understand how the municipality has applied the available cash and investments as identified in the budgeted cash flow statement. The detail reconciliation of the cash backed reserves/surpluses is contained in Table 25. The reconciliation is intended to be a relatively simple methodology for understanding the budgeted amount of cash and investments available with any planned or required applications to be made. This has been extensively discussed above.

2.6.5.3 Monthly average payments covered by cash or cash equivalents

The purpose of this measure is to understand the level of financial risk should the municipality be under stress from a collection and cash in-flow perspective. Regardless of the annual cash position an evaluation should be made of the ability of the WDM to meet monthly payments as and when they fall due.

2.6.5.4 Surplus/deficit excluding depreciation offsets

The main purpose of this measure is to understand if the revenue levels are sufficient to conclude that the community is making a sufficient contribution for the municipal resources consumed each year. Municipalities need to assess the result of this calculation taking into consideration its own circumstances and levels of backlogs. It needs to be noted that a surplus does not necessarily mean that the budget is funded from a cash flow perspective and the first two measures in the table are therefore critical.

2.6.5.5 Capital payments percentage of capital expenditure

The purpose of this measure is to determine whether the timing of payments has been taken into consideration when forecasting the cash position. The municipality aims to keep this as low as possible through strict compliance with the legislative requirement that debtors be paid within 30 days.

2.6.5.6 Transfers/grants revenue as a percentage of Government transfers/grants available

The purpose of this measurement is mainly to ensure that all available transfers from national and provincial government have been budgeted for. A percentage less than 100 per cent could indicate that not all grants as contained in the Division of Revenue Act (DoRA) have been budgeted for. The WDM has budgeted for all transfers.

2.7 Expenditure on grants and reconciliations of unspent funds

Table 28 MBRR SA18 - Expenditure on transfers and grant programmes

DC36 Waterberg - Supporting Table SA18 Transfers and grant receipts										
Description	###	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
RECEIPTS:	1, 2									
Operating Transfers and Grants										
National Government:		(142 060)	(140 217)	(142 219)	(150 704)	(150 704)	(147 308)	(154 761)	(157 757)	(159 819)
Expanded Public Works Programme Integrated Gran		64	0	–	–	–	–	–	–	–
Local Government Financial Management Grant		0	(0)	1 000	–	–	1 000	–	–	–
Rural Road Asset Management Systems Grant		–	0	2 281	–	–	2 290	–	–	–
Equitable Share		(142 124)	(140 217)	(145 500)	(150 704)	(150 704)	(150 598)	(154 761)	(157 757)	(159 819)
District Municipality:		–	366	(0)	–	–	85	–	–	–
Specify (Add grant description)		–	366	(0)	–	–	85	–	–	–
Other grant providers:		–	–	–	–	–	–	–	–	–
Total Operating Transfers and Grants	5	(142 060)	(139 851)	(142 219)	(150 704)	(150 704)	(147 223)	(154 761)	(157 757)	(159 819)
Capital Transfers and Grants										
National Government:		–	–	–	–	–	–	–	–	–
Provincial Government:		–	–	–	–	–	–	–	–	–
District Municipality:		–	–	–	–	–	–	–	–	–
Other grant providers:		–	–	–	–	–	–	–	–	–
Total Capital Transfers and Grants	5	–	–	–	–	–	–	–	–	–
TOTAL RECEIPTS OF TRANSFERS & GRANTS	5	(142 060)	(139 851)	(142 219)	(150 704)	(150 704)	(147 223)	(154 761)	(157 757)	(159 819)

Table 28 MBRR SA19 - Expenditure on transfers and grant programmes

DC36 Waterberg - Supporting Table SA19 Expenditure on transfers and grant programme										
Description	###	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
EXPENDITURE:	1									
Operating expenditure of Transfers and Grants										
National Government:		142 124	140 217	146 500	150 704	150 704	151 251	154 761	157 757	159 819
Local Government Financial Management Grant		–	–	1 000	–	–	653	–	–	–
Equitable Share		142 124	140 217	145 500	150 704	150 704	150 598	154 761	157 757	159 819
Provincial Government:		–	–	–	–	–	–	–	–	–
District Municipality:		–	–	–	–	–	–	–	–	–
Other grant providers:		–	–	–	–	–	–	–	–	–
Total operating expenditure of Transfers and Grants		142 124	140 217	146 500	150 704	150 704	151 251	154 761	157 757	159 819
Capital expenditure of Transfers and Grants										
National Government:		–	–	2 281	–	–	–	–	–	–
Rural Road Asset Management Systems Grant		–	–	2 281	–	–	–	–	–	–
Provincial Government:		–	–	–	–	–	–	–	–	–
District Municipality:		–	–	–	–	–	–	–	–	–
Other grant providers:		–	–	–	–	–	–	–	–	–
Total capital expenditure of Transfers and Grants		–	–	2 281	–	–	–	–	–	–
TOTAL EXPENDITURE OF TRANSFERS AND GRANT		142 124	140 217	148 781	150 704	150 704	151 251	154 761	157 757	159 819

2.8 Councilors and employee benefits

Table 29 MBRR SA22 - Summary of councilors and staff benefits

DC36 Waterberg - Supporting Table SA22 Summary councillor and staff benefits

Summary of Employee and Councillor remuneration	###	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
	1	A	B	C	D	E	F	G	H	I
Councillors (Political Office Bearers plus Other)										
Basic Salaries and Wages		5 217	5 476	6 003	6 233	6 481	6 481	6 799	7 111	7 439
Pension and UIF Contributions		615	538	587	565	695	695	730	763	798
Medical Aid Contributions		87	167	120	185	119	119	124	130	136
Motor Vehicle Allowance		1 925	515	657	543	713	713	748	782	818
Cellphone Allowance		571	571	568	602	608	608	638	667	698
Housing Allowances		–	–	–	–	–	–	–	–	–
Other benefits and allowances		5	1 039	1 073	1 089	1 359	1 359	1 426	1 492	1 560
Sub Total - Councillors		8 421	8 305	9 008	9 218	9 976	9 976	10 464	10 946	11 449
% increase	4		(1.4%)	8.5%	2.3%	8.2%	–	4.9%	4.6%	4.6%
Senior Managers of the Municipality	2									
Basic Salaries and Wages		7 096	5 275	3 802	4 986	4 647	4 647	4 874	5 099	5 333
Pension and UIF Contributions		2 085	703	659	672	815	815	855	895	936
Medical Aid Contributions		266	260	292	323	373	373	391	409	428
Overtime		–	–	–	–	–	–	–	–	–
Performance Bonus		589	187	101	–	75	75	78	82	86
Motor Vehicle Allowance	3	1 231	893	1 008	1 496	1 496	1 496	1 569	1 641	1 717
Cellphone Allowance	3	93	59	55	83	83	83	87	91	95
Housing Allowances	3	18	–	–	–	–	–	–	–	–
Other benefits and allowances	3	0	6	0	9	9	9	10	10	11
Payments in lieu of leave		174	359	264	219	219	219	229	240	251
Long service awards		1 427	(120)	(194)	–	–	–	–	–	–
Post-retirement benefit obligations	6	–	–	–	–	–	–	–	–	–
Entertainment		–	–	–	–	–	–	–	–	–
Scarcity		–	–	–	–	–	–	–	–	–
Acting and post related allowance		–	–	–	–	–	–	–	–	–
In kind benefits		–	–	–	–	–	–	–	–	–
Sub Total - Senior Managers of Municipality		12 979	7 623	5 988	7 788	7 716	7 716	8 094	8 466	8 856
% increase	4		(41.3%)	(21.5%)	30.1%	(0.9%)	–	4.9%	4.6%	4.6%
Other Municipal Staff										
Basic Salaries and Wages		60 861	61 675	67 123	72 596	72 296	72 296	75 839	79 328	82 977
Pension and UIF Contributions		10 889	11 099	12 123	12 921	13 161	13 161	13 806	14 441	15 106
Medical Aid Contributions		5 323	5 817	6 704	7 398	7 398	7 398	7 761	8 118	8 491
Overtime		4 601	5 339	1 961	–	–	–	–	–	–
Performance Bonus		–	4 108	5 198	5 128	5 263	5 263	5 521	5 775	6 041
Motor Vehicle Allowance	3	8 102	7 544	7 565	8 566	8 381	8 381	8 791	9 196	9 619
Cellphone Allowance	3	490	491	513	551	551	551	578	604	632
Housing Allowances	3	2 779	2 863	3 061	3 413	3 413	3 413	3 581	3 745	3 918
Other benefits and allowances	3	2 236	2 953	4 604	4 283	3 583	3 583	3 759	3 932	4 113
Payments in lieu of leave		4 918	3 560	1 216	3 542	3 122	3 122	3 275	3 426	3 583
Long service awards		(6 509)	1 430	(138)	126	141	141	147	154	161
Post-retirement benefit obligations	6	795	1 252	846	1 233	1 033	1 033	1 083	1 133	1 185
Entertainment		–	–	–	–	–	–	–	–	–
Scarcity		–	–	–	–	–	–	–	–	–
Acting and post related allowance		–	–	–	–	–	–	–	–	–
In kind benefits		–	–	–	–	–	–	–	–	–
Sub Total - Other Municipal Staff		94 484	108 130	110 777	119 758	118 343	118 343	124 142	129 852	135 825
% increase	4		14.4%	2.4%	8.1%	(1.2%)	–	4.9%	4.6%	4.6%
Total Parent Municipality		115 884	124 058	125 773	136 763	136 034	136 034	142 700	149 264	156 130

Table 30 MBRR SA23 - Salaries, allowances and benefits (political office bearers/councilors/ senior managers)

DC36 Waterberg - Supporting Table SA23 Salaries, allowances & benefits (political office bearers/councillors/senior managers)

Disclosure of Salaries, Allowances & Benefits 1.	Ref	No.	Salary	Contribution	Allowances	Performance Bonuses	In-kind benefits	Total Package
Rand per annum				1.				2.
Councillors	3							
Speaker	4	–	523 980	87 197	205 410	–	–	816 587
Chief Whip		–	274 043	46 041	107 498	–	–	427 582
Executive Mayor		–	569 765	199 605	260 399	–	–	1 029 769
Deputy Executive Mayor		–	–	–	–	–	–	–
Executive Committee		–	–	–	–	–	–	–
Total for all other councillors		–	5 332 579	999 340	1 858 143	–	–	8 190 062
Total Councillors	8	–	**6 700 367**	**1 332 183**	**2 431 450**			**10 464 000**
Senior Managers of the Municipality	5							
Municipal Manager (MM)		–	1 057 719	123 461	251 147	–	–	1 432 327
Chief Finance Officer		#####	743 753	202 209	–	–	–	945 962
Manager Social Development			1 006 832	65 240	202 318			1 274 390
Manager Corporate Services			743 753	202 209	328 427			1 274 389
Manager ID			876 861	195 211	202 318			1 274 390
Manager PED			743 753	202 209	328 427			1 274 389
List of each offical with packages >= senior manager								
								–
								–
								–
								–
								–
								–
								–
								–
								–
								–
								–
								–
								–
Total Senior Managers of the Municipality	8,10	####	**5 172 671**	**990 539**	**1 312 637**	–		**7 475 847**
A Heading for Each Entity	6,7							
List each member of board by designation								
								–
								–
								–
								–
								–
								–
								–
								–
								–
								–
								–
								–
								–
								–
								–
								–
Total for municipal entities	8,10	–	–	–	–	–		–

Table 31 MBRR SA24 – Summary of personnel numbers

DC36 Waterberg - Supporting Table SA24 Summary of personnel numbers										
Summary of Personnel Numbers	###	2022/23			Current Year 2023/24			Budget Year 2024/25		
Number	1,2	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees
Municipal Council and Boards of Municipal Entities										
Councillors (Political Office Bearers plus Other Councillors)		–	–	–	36	36	36	36	36	36
Board Members of municipal entities	4	–	–	–	–	–	–	–	–	–
Municipal employees	5	–	–	–	–	–	–	–	–	–
Municipal Manager and Senior Managers	3	–	–	–	6	5	1	6	5	1
Other Managers	7	–	–	–	21	21	–	21	21	–
Professionals		–	–	–	*102*	*102*	–	*102*	*102*	–
Finance		–	–	–	5	5	–	5	5	–
Spatial/town planning		–	–	–	1	1	–	1	1	–
Information Technology		–	–	–	3	3	–	3	3	–
Roads		–	–	–	–	–	–	–	–	–
Electricity		–	–	–	–	–	–	–	–	–
Water		–	–	–	–	–	–	–	–	–
Sanitation		–	–	–	–	–	–	–	–	–
Refuse		–	–	–	–	–	–	–	–	–
Other		–	–	–	93	93	–	93	93	–
Technicians		–	–	–	*1*	*1*	–	*1*	*1*	–
Finance		–	–	–	–	–	–	–	–	–
Spatial/town planning		–	–	–	–	–	–	–	–	–
Information Technology		–	–	–	1	1	–	1	1	–
Roads		–	–	–	–	–	–	–	–	–
Electricity		–	–	–	–	–	–	–	–	–
Water		–	–	–	–	–	–	–	–	–
Sanitation		–	–	–	–	–	–	–	–	–
Refuse		–	–	–	–	–	–	–	–	–
Other		–	–	–	–	–	–	–	–	–
Clerks (Clerical and administrative)		–	–	–	37	35	2	37	35	2
Service and sales workers		–	–	–	–	–	–	–	–	–
Skilled agricultural and fishery workers		–	–	–	–	–	–	–	–	–
Craft and related trades		–	–	–	–	–	–	–	–	–
Plant and Machine Operators		–	–	–	194	194	–	194	194	–
Elementary Occupations		–	–	–	29	28	1	29	28	1
TOTAL PERSONNEL NUMBERS	9	–	–	–	**426**	**422**	**40**	**426**	**422**	**40**
% increase					–	–	–	–	–	–
Total municipal employees headcount	6, 10	–	–	–	–	–	–	–	–	–
Finance personnel headcount	8, 10	–	–	–	16	16	–	–	–	–
Human Resources personnel headcount	8, 10	–	–	–	5	5	–	5	5	–

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2.9 Monthly targets for revenue, expenditure and cash flow

Table 32 MBRR SA25 - Budgeted monthly revenue and expenditure

Table 33 MBRR SA26 - Budgeted monthly revenue and expenditure (municipal vote)

DC36 Waterberg - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)

Description	###	Budget Year 2024/25												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Revenue by Vote																
Vote 1 - BUDGET AND TREASURY		13 266	13 266	13 266	13 266	13 266	13 266	13 266	13 266	13 266	13 266	13 266	13 266	159 186	162 386	164 661
Vote 2 - MUNICIPAL MANAGER		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 3 - CORPORATE SERVICES		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 4 - PLANNING		100	100	100	100	100	100	100	100	100	100	100	100	1 200	–	–
Vote 5 - INFRASTRUCTURE SERVICES		199	199	199	199	199	199	199	199	199	199	199	199	2 393	2 500	2 614
Vote 6 - MAYORS OFFICE		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 7 - SOCIAL SERVICES		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 8 - FIRE FIGHTING		5	5	5	5	5	5	5	5	5	5	5	5	66	69	72
Vote 9 - MUNICIPAL HEALTH SERVICES		36	36	36	36	36	36	36	36	36	36	36	36	426	446	466
Vote 10 - ABATTOIR		150	150	150	150	150	150	150	150	150	150	150	150	1 805	1 888	1 975
Vote 11 -		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 12 -		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 13 -		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 14 -		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 15 -		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Revenue by Vote		**13 756**	**13 756**	**13 756**	**13 756**	**13 756**	**13 756**	**13 756**	**13 756**	**13 756**	**13 756**	**13 756**	**13 756**	**165 077**	**167 289**	**169 788**
Expenditure by Vote to be appropriated																
Vote 1 - BUDGET AND TREASURY		2 203	2 203	2 203	2 203	2 203	2 203	2 203	2 203	2 203	2 203	2 203	2 203	26 433	27 649	28 921
Vote 2 - MUNICIPAL MANAGER		1 205	1 205	1 205	1 205	1 205	1 205	1 205	1 205	1 205	1 205	1 205	1 205	14 463	15 128	15 824
Vote 3 - CORPORATE SERVICES		2 443	2 443	2 443	2 443	2 443	2 443	2 443	2 443	2 443	2 443	2 443	2 443	29 312	30 661	32 071
Vote 4 - PLANNING		1 028	1 028	1 028	1 028	1 028	1 028	1 028	1 028	1 028	1 028	1 028	1 028	12 336	11 645	12 180
Vote 5 - INFRASTRUCTURE SERVICES		554	554	554	554	554	554	554	554	554	554	554	554	6 652	6 749	7 060
Vote 6 - MAYORS OFFICE		2 472	2 472	2 472	2 472	2 472	2 472	2 472	2 472	2 472	2 472	2 472	2 472	29 662	31 027	32 454
Vote 7 - SOCIAL SERVICES		400	400	400	400	400	400	400	400	400	400	400	400	4 801	5 022	5 253
Vote 8 - FIRE FIGHTING		3 221	3 221	3 221	3 221	3 221	3 221	3 221	3 221	3 221	3 221	3 221	3 221	38 657	40 436	42 296
Vote 9 - MUNICIPAL HEALTH SERVICES		2 083	2 083	2 083	2 083	2 083	2 083	2 083	2 083	2 083	2 083	2 083	2 083	24 998	26 148	27 350
Vote 10 - ABATTOIR		738	738	738	738	738	738	738	738	738	738	738	738	8 862	8 485	8 875
Vote 11 -		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 12 -		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 13 -		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 14 -		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 15 -		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Expenditure by Vote		**16 348**	**16 348**	**16 348**	**16 348**	**16 348**	**16 348**	**16 348**	**16 348**	**16 348**	**16 348**	**16 348**	**16 348**	**196 175**	**202 948**	**212 282**
Surplus/(Deficit) before assoc.		**(2 592)**	**(2 592)**	**(2 592)**	**(2 592)**	**(2 592)**	**(2 592)**	**(2 592)**	**(2 592)**	**(2 592)**	**(2 592)**	**(2 592)**	**(2 592)**	**(31 099)**	**(35 659)**	**(42 494)**
Income Tax		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Share of Surplus/Deficit attributable to Minorities		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Share of Surplus/Deficit attributable to Associate		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit)	1	**(2 592)**	**(2 592)**	**(2 592)**	**(2 592)**	**(2 592)**	**(2 592)**	**(2 592)**	**(2 592)**	**(2 592)**	**(2 592)**	**(2 592)**	**(2 592)**	**(31 099)**	**(35 659)**	**(42 494)**

Table 34 MBRR SA27 - Budgeted monthly revenue and expenditure (standard classification)

DC36 Waterberg - Supporting Table SA27 Budgeted monthly revenue and expenditure (functional classification)

Description	###	Budget Year 2024/25												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Revenue - Functional																
Governance and administration		13 266	13 266	13 266	13 266	13 266	13 266	13 266	13 266	13 266	13 266	13 266	13 266	159 186	162 386	164 661
Executive and council		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Finance and administration		13 266	13 266	13 266	13 266	13 266	13 266	13 266	13 266	13 266	13 266	13 266	13 266	159 186	162 386	164 661
Internal audit		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Community and public safety		41	41	41	41	41	41	41	41	41	41	41	41	492	515	538
Community and social services		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Sport and recreation		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Public safety		5	5	5	5	5	5	5	5	5	5	5	5	66	69	72
Housing		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Health		36	36	36	36	36	36	36	36	36	36	36	36	426	446	466
Economic and environmental services		299	299	299	299	299	299	299	299	299	299	299	299	3 593	2 500	2 614
Planning and development		100	100	100	100	100	100	100	100	100	100	100	100	1 200	–	–
Road transport		199	199	199	199	199	199	199	199	199	199	199	199	2 393	2 500	2 614
Environmental protection		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Trading services		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Energy sources		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Water management		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Waste water management		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Waste management		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Other		150	150	150	150	150	150	150	150	150	150	150	150	1 805	1 888	1 975
		13 756	13 756	13 756	13 756	13 756	13 756	13 756	13 756	13 756	13 756	13 756	13 756	165 077	167 289	169 788
Expenditure - Functional																
Governance and administration		8 323	8 323	8 323	8 323	8 323	8 323	8 323	8 323	8 323	8 323	8 323	8 323	99 870	104 464	109 269
Executive and council		3 677	3 677	3 677	3 677	3 677	3 677	3 677	3 677	3 677	3 677	3 677	3 677	44 125	46 155	48 278
Finance and administration		4 645	4 645	4 645	4 645	4 645	4 645	4 645	4 645	4 645	4 645	4 645	4 645	55 745	58 309	60 992
Internal audit		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Community and public safety		5 705	5 705	5 705	5 705	5 705	5 705	5 705	5 705	5 705	5 705	5 705	5 705	68 456	71 605	74 899
Community and social services		400	400	400	400	400	400	400	400	400	400	400	400	4 801	5 022	5 253
Sport and recreation		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–

Table 35 MBRR SA28 - Budgeted monthly capital expenditure (municipal vote)

DC36 Waterberg - Supporting Table SA28 Budgeted monthly capital expenditure (municipal vote)																
Description	###	Budget Year 2024/25												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Multi-year expenditure *to be appropriated*	1															
Vote 1 - BUDGET AND TREASURY		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 2 - MUNICIPAL MANAGER		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 3 - CORPORATE SERVICES		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 4 - PLANNING		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 5 - INFRASTRUCTURE SERVICES		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 6 - MAYORS OFFICE		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 7 - SOCIAL SERVICES		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 8 - FIRE FIGHTING		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 9 - MUNICIPAL HEALTH SERVICES		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 10 - ABATTOIR		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 11 -		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 12 -		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 13 -		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 14 -		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 15 -		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Capital multi-year expenditure sub-total	2	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Single-year expenditure *to be appropriated*																
Vote 1 - BUDGET AND TREASURY		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 2 - MUNICIPAL MANAGER		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 3 - CORPORATE SERVICES		700	–	–	–	–	–	–	–	–	–	–	–	700	–	–
Vote 4 - PLANNING		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 5 - INFRASTRUCTURE SERVICES		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 6 - MAYORS OFFICE		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 7 - SOCIAL SERVICES		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 8 - FIRE FIGHTING		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 9 - MUNICIPAL HEALTH SERVICES		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 10 - ABATTOIR		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 11 -		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 12 -		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 13 -		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 14 -		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Vote 15 -		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Capital single-year expenditure sub-total	2	**700**	–	–	–	–	–	–	–	–	–	–	–	**700**	–	–
Total Capital Expenditure	2	**700**	–	–	–	–	–	–	–	–	–	–	–	**700**	–	–

Table 36 MBRR SA29 - Budgeted monthly capital expenditure (standard classification)

DC36 Waterberg - Supporting Table SA29 Budgeted monthly capital expenditure (functional classification)

Description	###	Budget Year 2024/25												Medium Term Revenue and Expenditure Framework		
R thousand		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Capital Expenditure - Functional	1															
Governance and administration		700	–	–	–	–	–	–	–	–	–	–	–	700	–	–
Executive and council		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Finance and administration		700	–	–	–	–	–	–	–	–	–	–	–	700	–	–
Internal audit		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Community and public safety		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Community and social services		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Sport and recreation		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Public safety		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Housing		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Health		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Economic and environmental services		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Planning and development		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Road transport		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Environmental protection		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Trading services		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Energy sources		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Water management		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Waste water management		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Waste management		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Other		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Capital Expenditure - Functional	2	700	–	–	–	–	–	–	–	–	–	–	–	700	–	–
Funded by:																
National Government		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Provincial Government		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
District Municipality		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Transfers and subsidies - capital (monetary allocations) (Nat / Prov Departm Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatons, Higher Educ		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Transfers recognised - capital		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Borrowing		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Internally generated funds		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Capital Funding		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–

Table 37 MBRR SA30 - Budgeted monthly cash flow|

DC36 Waterberg - Supporting Table SA30 Budgeted monthly cash flow

MONTHLY CASH FLOWS	Budget Year 2024/25												Medium Term Revenue and Expenditure Framework		
R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Cash Receipts By Source													1		
Property rates	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Service charges - electricity revenue	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Service charges - water revenue	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Service charges - sanitation revenue	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Service charges - refuse revenue	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Rental of facilities and equipment	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Interest earned - external investments	285	285	285	285	285	285	285	285	285	285	285	285	3 425	3 582	3 747
Interest earned - outstanding debtors	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Dividends received	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Fines, penalties and forfeits	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Licences and permits	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Agency services	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Transfers and Subsidies - Operational	13 279	13 279	13 279	13 279	13 279	13 279	13 279	13 279	13 279	13 279	13 279	13 279	159 354	161 303	163 527
Other revenue	191	191	191	191	191	191	191	191	191	191	191	191	2 298	2 403	2 514
Cash Receipts by Source	**13 756**	**13 756**	**13 756**	**13 756**	**13 756**	**13 756**	**13 756**	**13 756**	**13 756**	**13 756**	**13 756**	**13 756**	**165 077**	**167 289**	**169 788**
Other Cash Flows by Source															
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Transfers and subsidies - capital (monetary allocations) (Nat / Prov Departm Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatons, Higher Educ Institutions)	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Proceeds on Disposal of Fixed and Intangible Assets	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Short term loans	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Borrowing long term/refinancing	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Increase (decrease) in consumer deposits	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
VAT Control (receipts)	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Decrease (increase) in non-current receivables	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Decrease (increase) in non-current investments	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Cash Receipts by Source	**13 756**	**13 756**	**13 756**	**13 756**	**13 756**	**13 756**	**13 756**	**13 756**	**13 756**	**13 756**	**13 756**	**13 756**	**165 077**	**167 289**	**169 788**
Cash Payments by Type															
Employee related costs	12 447	12 447	12 447	12 447	12 447	12 447	12 447	12 447	12 447	12 447	12 447	12 447	149 366	132 671	132 671
Remuneration of councillors	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Interest	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Bulk purchases - electricity	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Acquisitions - water & other inventory	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Contracted services	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Transfers and subsidies - other municipalities	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Transfers and subsidies - other	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Other expenditure	3 300	3 300	3 300	3 300	3 300	3 300	3 300	3 300	3 300	3 300	3 300	3 300	39 598	46 405	55 028
Cash Payments by Type	**15 747**	**15 747**	**15 747**	**15 747**	**15 747**	**15 747**	**15 747**	**15 747**	**15 747**	**15 747**	**15 747**	**15 747**	**188 964**	**179 076**	**187 699**
Other Cash Flows/Payments by Type															
Capital assets	700	–	–	–	–	–	–	–	–	–	–	–	700	–	–
Repayment of borrowing	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Other Cash Flows/Payments	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Cash Payments by Type	**16 447**	**15 747**	**15 747**	**15 747**	**15 747**	**15 747**	**15 747**	**15 747**	**15 747**	**15 747**	**15 747**	**15 747**	**189 664**	**179 076**	**187 699**
NET INCREASE/(DECREASE) IN CASH HELD	**(2 691)**	**(1 991)**	**(1 991)**	**(1 991)**	**(1 991)**	**(1 991)**	**(1 991)**	**(1 991)**	**(1 991)**	**(1 991)**	**(1 991)**	**(1 991)**	**(24 587)**	**(11 787)**	**(17 911)**
Cash/cash equivalents at the month/year begin:	–	(2 691)	(4 681)	(6 672)	(8 662)	(10 653)	(12 644)	(14 634)	(16 625)	(18 616)	(20 606)	(22 597)	–	(24 587)	(36 375)
Cash/cash equivalents at the month/year end:	(2 691)	(4 681)	(6 672)	(8 662)	(10 653)	(12 644)	(14 634)	(16 625)	(18 616)	(20 606)	(22 597)	(24 587)	(24 587)	(36 375)	(54 285)

References

2.10 Capital expenditure details

The following three tables present details of the WDM capital expenditure programme, firstly on new assets, then the renewal of assets and finally on the repair and maintenance of assets.

Table 38 MBRR SA 34a - Capital expenditure on new assets by asset class

DC36 Waterberg - Supporting Table SA34a Capital expenditure on new assets by asset class

Description	###	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Capital expenditure on new assets by Asset Class/Sub-class										
Infrastructure		–	–	–	–	–	–	–	–	–
Roads Infrastructure		–	–	–	–	–	–	–	–	–
Roads		–	–	–	–	–	–	–	–	–
Road Structures		–	–	–	–	–	–	–	–	–
Road Furniture		–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–
Storm water Infrastructure		–	–	–	–	–	–	–	–	–
Drainage Collection		–	–	–	–	–	–	–	–	–
Storm water Conveyance		–	–	–	–	–	–	–	–	–
Attenuation		–	–	–	–	–	–	–	–	–
Electrical Infrastructure		–	–	–	–	–	–	–	–	–
Power Plants		–	–	–	–	–	–	–	–	–
HV Substations		–	–	–	–	–	–	–	–	–
HV Switching Station		–	–	–	–	–	–	–	–	–
HV Transmission Conductors		–	–	–	–	–	–	–	–	–
MV Substations		–	–	–	–	–	–	–	–	–
MV Switching Stations		–	–	–	–	–	–	–	–	–
MV Networks		–	–	–	–	–	–	–	–	–
LV Networks		–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–
Water Supply Infrastructure		–	–	–	–	–	–	–	–	–
Dams and Weirs		–	–	–	–	–	–	–	–	–
Boreholes		–	–	–	–	–	–	–	–	–
Reservoirs		–	–	–	–	–	–	–	–	–
Pump Stations		–	–	–	–	–	–	–	–	–
Water Treatment Works		–	–	–	–	–	–	–	–	–
Bulk Mains		–	–	–	–	–	–	–	–	–
Distribution		–	–	–	–	–	–	–	–	–
Distribution Points		–	–	–	–	–	–	–	–	–
PRV Stations		–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–
Sanitation Infrastructure		–	–	–	–	–	–	–	–	–
Pump Station		–	–	–	–	–	–	–	–	–
Reticulation		–	–	–	–	–	–	–	–	–
Waste Water Treatment Works		–	–	–	–	–	–	–	–	–
Outfall Sewers		–	–	–	–	–	–	–	–	–
Toilet Facilities		–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–
Solid Waste Infrastructure		–	–	–	–	–	–	–	–	–
Landfill Sites		–	–	–	–	–	–	–	–	–
Waste Transfer Stations		–	–	–	–	–	–	–	–	–
Waste Processing Facilities		–	–	–	–	–	–	–	–	–
Waste Drop-off Points		–	–	–	–	–	–	–	–	–
Waste Separation Facilities		–	–	–	–	–	–	–	–	–
Electricity Generation Facilities		–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–
Rail Infrastructure		–	–	–	–	–	–	–	–	–
Rail Lines		–	–	–	–	–	–	–	–	–
Rail Structures		–	–	–	–	–	–	–	–	–
Rail Furniture		–	–	–	–	–	–	–	–	–
Drainage Collection		–	–	–	–	–	–	–	–	–
Storm water Conveyance		–	–	–	–	–	–	–	–	–
Attenuation		–	–	–	–	–	–	–	–	–
MV Substations		–	–	–	–	–	–	–	–	–
LV Networks		–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–
Coastal Infrastructure		–	–	–	–	–	–	–	–	–
Sand Pumps		–	–	–	–	–	–	–	–	–
Piers		–	–	–	–	–	–	–	–	–
Revetments		–	–	–	–	–	–	–	–	–
Promenades		–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–
Information and Communication Infrastructure		–	–	–	–	–	–	–	–	–
Data Centres		–	–	–	–	–	–	–	–	–
Core Layers		–	–	–	–	–	–	–	–	–
Distribution Layers		–	–	–	–	–	–	–	–	–

Table 39 MBRR SA34b - Capital expenditure on the renewal of existing assets by asset class

N/A

Table 41 MBRR SA34d – Depreciation by asset class

DC36 Waterberg - Supporting Table SA34d Depreciation by asset class

Description	###	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
<u>Depreciation by Asset Class/Sub-class</u>										
<u>Infrastructure</u>		–	–	–	–	–	–	–	–	–
Roads Infrastructure		–	–	–	–	–	–	–	–	–
Roads		–	–	–	–	–	–	–	–	–
Road Structures		–	–	–	–	–	–	–	–	–
Road Furniture		–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–
Storm water Infrastructure		–	–	–	–	–	–	–	–	–
Drainage Collection		–	–	–	–	–	–	–	–	–
Storm water Conveyance		–	–	–	–	–	–	–	–	–
Attenuation		–	–	–	–	–	–	–	–	–
Electrical Infrastructure		–	–	–	–	–	–	–	–	–
Power Plants		–	–	–	–	–	–	–	–	–
HV Substations		–	–	–	–	–	–	–	–	–
HV Switching Station		–	–	–	–	–	–	–	–	–
HV Transmission Conductors		–	–	–	–	–	–	–	–	–
MV Substations		–	–	–	–	–	–	–	–	–
MV Switching Stations		–	–	–	–	–	–	–	–	–
MV Networks		–	–	–	–	–	–	–	–	–
LV Networks		–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–
Water Supply Infrastructure		–	–	–	–	–	–	–	–	–
Dams and Weirs		–	–	–	–	–	–	–	–	–
Boreholes		–	–	–	–	–	–	–	–	–
Reservoirs		–	–	–	–	–	–	–	–	–
Pump Stations		–	–	–	–	–	–	–	–	–
Water Treatment Works		–	–	–	–	–	–	–	–	–
Bulk Mains		–	–	–	–	–	–	–	–	–
Distribution		–	–	–	–	–	–	–	–	–
Distribution Points		–	–	–	–	–	–	–	–	–
PRV Stations		–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–
Sanitation Infrastructure		–	–	–	–	–	–	–	–	–
Pump Station		–	–	–	–	–	–	–	–	–
Reticulation		–	–	–	–	–	–	–	–	–
Waste Water Treatment Works		–	–	–	–	–	–	–	–	–
Outfall Sewers		–	–	–	–	–	–	–	–	–
Toilet Facilities		–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–
Solid Waste Infrastructure		–	–	–	–	–	–	–	–	–
Landfill Sites		–	–	–	–	–	–	–	–	–

Table 42 MBRR SA36 - Detailed capital budget per municipal vote

N/a

Table 43 MBRR SA37 - Projects delayed from previous financial year

N/a

2.11 Legislation compliance status

Compliance with the MFMA implementation requirements have been substantially adhered to through the following activities:

1. In year reporting

   Reporting to National Treasury in electronic format was fully complied with on a monthly basis. Section 71 reporting to the Executive Mayor (within 10 working days) was compiled wit and includes supporting documentation pertaining to material month end procedures

2. Internship programme

   The Municipality is participating in the Municipal Financial Management Internship programme and has employed five interns undergoing training in various divisions of the BTO and Internal Audit. Although there have not been 5 at all times during the year, we endeavored to have vacancies filled in internships as soon as possible. The majority of interns have been permanently absorbed in either Waterberg District Municipality or our local municipalities.

3. Budget and Treasury Office

   The Budget and Treasury Office has been established in accordance with the MFMA.

4. Audit Committee

   An Audit Committee has been established and is fully functional.

5. Service Delivery and Implementation Plan

   The detail SDBIP document is at a Final stage and will be finalised after approval of the 2024/25 MTREF in May 2024 directly aligned and informed by the 2024/25 MTREF.

6. Annual Report

Annual report is compiled in terms of the MFMA and National Treasury requirements.

7. MFMA Competency

Skills assessments have been conducted in terms of the Minimum Competency Gazette and special merit cases have been registered with and approved by National Treasury for which the officials are currently in the progress of obtaining those unit standards outstanding.

8. Policies

All MFMA Circulars and Regulations have been considered in the review of policies to be approved with the final budget.

2.12 Other supporting documents

Table 44 MBRR Table SA1 - Supporting detail to budgeted financial performance

DC36 Waterberg - Supporting Table SA1 Supportinging detail to 'Budgeted Financial Performance'

Description	Ref	2019/20	2020/21	2021/22	Current Year 2022/23				2023/24 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
R thousand											
REVENUE ITEMS:											
Non-exchange revenue by source											
Exchange Revenue	6										
Total Property Rates									–	–	–
Less Revenue Foregone ***(exemptions, reductions and rebates and impermissable values in excess of section 17 of MPRA)***		–	–	–	–	–	–	–	–	–	–
Net Property Rates		–	–	–	–	–	–	–	–	–	–
Exchange revenue service charges											
Service charges - Electricity	6										
Total Service charges - Electricity									–	–	–
Less Revenue Foregone ***(in excess of 50 kwh per indigent household per month)***		–	–	–	–	–	–	–	–	–	–
Less Cost of Free Basis Services (50 kwh per indigent household per month)		–	–	–	–	–	–		–	–	–
Net Service charges - Electricity		–	–	–	–	–	–	–	–	–	–
Service charges - Water	6										
Total Service charges - Water									–	–	–
Less Revenue Foregone ***(in excess of 6 kilolitres per indigent household per month)***		–	–	–	–	–	–	–	–	–	–
Less Cost of Free Basis Services (6 kilolitres per indigent household per month)		–	–	–	–	–	–		–	–	–
Net Service charges - Water		–	–	–	–	–	–	–	–	–	–
Service charges - Waste Water Management											
Total Service charges - Waste Water Management									–	–	–
Less Revenue Foregone ***(in excess of free sanitation service to indigent households)***		–	–	–	–	–	–	–	–	–	–
Less Cost of Free Basis Services (free sanitation service to indigent households)		–	–	–	–	–	–		–	–	–
Net Service charges - Waste Water Management		–	–	–	–	–	–	–	–	–	–
Service charges - Waste Management	6										
Total refuse removal revenue									–	–	–
Total landfill revenue									–	–	–
Less Revenue Foregone ***(in excess of one removal a week to indigent households)***		–	–	–	–	–	–	–	–	–	–
Less Cost of Free Basis Services (removed once a week to indigent households)		–	–	–	–	–	–		–	–	–
Net Service charges - Waste Management		–	–	–	–	–	–	–	–	–	–
EXPENDITURE ITEMS:											
Employee related costs											
Basic Salaries and Wages	2	62 915	67 957	66 950	73 517	75 269	75 269	75 269	77 583	81 384	85 209
Pension and UIF Contributions		12 400	12 974	11 803	12 382	13 048	13 048	13 048	13 594	14 260	14 930
Medical Aid Contributions		6 244	5 589	6 076	7 099	7 314	7 314	7 314	7 721	8 099	8 480
Overtime		4 028	4 601	5 339	5 316	1 926	1 926	1 926			
Performance Bonus		261	589	4 295	4 261	4 876	4 876	4 876	5 128	5 380	5 632
Motor Vehicle Allowance		9 694	9 333	8 437	8 891	9 308	9 308	9 308	10 062	10 555	11 051
Cellphone Allowance		518	584	550	576	585	585	585	634	665	696
Housing Allowances		2 721	2 797	2 863	2 996	3 238	3 238	3 238	3 413	3 581	3 749
Other benefits and allowances		2 178	2 236	2 959	3 087	4 072	4 072	4 072	4 293	4 503	4 715
Payments in lieu of leave		2 787	5 091	3 919	4 361	3 568	3 568	3 568	3 761	3 945	4 130
Long service awards		(1 350)	(5 082)	1 310	67	119	119	119	126	132	138
Post-retirement benefit obligations	4	5	795	1 252	1 373	1 170	1 170	1 170	1 233	1 293	1 354
Entertainment		–	–	–	–	–	–	–			
Scarcity		–	–	–	–	–	–	–			
Acting and post related allowance		–	–	–	–	–	–	–			
In kind benefits		–	–	–	–	–	–	–			
sub-total	5	**102 401**	**107 463**	**115 753**	**123 925**	**124 492**	**124 492**	**124 492**	**127 546**	**133 795**	**140 084**
Less: Employees costs capitalised to PPE		–	–	–	–	–	–	–			
Total Employee related costs	1	**102 401**	**107 463**	**115 753**	**123 925**	**124 492**	**124 492**	**124 492**	**127 546**	**133 795**	**140 084**
Depreciation and amortisation											
Depreciation of Property, Plant & Equipment		5 679	7 415	7 487	10 856	9 299	9 299	9 299	6 792	7 125	7 459
Lease amortisation		222	479	127	571	571	571	571	601	631	660
Capital asset impairment		1 278	–	–	–	–	–	–			
Total Depreciation and amortisation	1	**7 179**	**7 894**	**7 613**	**11 427**	**9 870**	**9 870**	**9 870**	**7 393**	**7 755**	**8 120**
Bulk purchases - electricity											
Electricity bulk purchases		–	–	–	–	–	–	–			
Total bulk purchases	1	–	–	–	–	–	–	–	–	–	–
Transfers and grants											
Cash transfers and grants		–	–	–	–	–	–	–	–	–	–
Non-cash transfers and grants		–	–	–	–	–	–	–	–	–	–
Total transfers and grants	1	–	–	–	–	–	–	–	–	–	–
Contracted Services											
Outsourced Services		5 279	7 030	6 098	5 132	2 529	2 529	2 529	1 235	1 281	1 342
Consultants and Professional Services		4 952	217	2	–	–	–	–	350	–	–
Contractors		11 081	3 651	7 958	4 813	6 671	6 671	6 671	6 987	7 336	7 681
Total contracted services		**21 312**	**10 898**	**14 058**	**9 945**	**9 200**	**9 200**	**9 200**	**8 572**	**8 618**	**9 023**
Operational Costs											
Collection costs		73	228	98	82	82	82	82	87	91	95
Contributions to 'other' provisions		–	–	–	–	–	–	–	–	–	–
Audit fees		2 509	2 936	2 168	2 658	2 658	2 658	2 658	2 799	2 936	3 074
Other Operational Costs		16 230	24 964	27 555	26 809	28 868	28 868	28 868	30 528	31 562	32 993
Total Operational Costs	1	**18 812**	**28 127**	**29 821**	**29 549**	**31 608**	**31 608**	**31 608**	**33 413**	**34 589**	**36 162**
Repairs and Maintenance by Expenditure Item	8										
Employee related costs		–	–	–	–	–	–	–	–	–	–
Inventory Consumed (Project Maintenance)		–	–	–	–	–	–	–	–	–	–

Table 45 MBRR Table SA2 – Matrix financial performance budget (revenue source/expenditure type and department)

DC36 Waterberg - Supporting Table SA2 Matrix Financial Performance Budget (revenue source/expenditure type and dept.)

Description	Ref	Vote 1 - Vote 1: BUDGET AND TREASURY	Vote 2 - Vote 2: MUNICIPAL MANAGER	Vote 3 - Vote 3: CORPORATE SERVICES	Vote 4 - Vote 4: PLANNING	Vote 5 - Vote 5: INFRASTRUCTURE SERVICES	Vote 6 - Vote 6: MAYORS OFFICE	Vote 7 - Vote 7: SOCIAL SERVICES	Vote 8 - Vote 8: FIRE FIGHTING SERVICES	Vote 9 - Vote 9: MUNICIPAL HEALTH SERVICES	Vote 10 - Vote 10: ABATTOIR	Vote 11 -	Vote 12 -	Vote 13 -	Vote 14 -	Vote 15 -	Total
R thousand	1																
Revenue		1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	
Exchange Revenue																	
Service charges - Electricity		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Service charges - Water		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Service charges - Waste Water Management		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Service charges - Waste Management		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Sale of Goods and Rendering of Services		–	–	–	–	–	–	–	53	–	–	–	–	–	–	–	53
Agency services		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Interest		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Interest earned from Receivables		–	–	–	–	–	–	–	–	–	(0)	–	–	–	–	–	(0)
Interest earned from Current and Non Current Assets		2 566	–	–	–	–	–	–	–	–	–	–	–	–	–	–	2 566
Dividends		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Rent on Land		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Rental from Fixed Assets		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Licence and permits		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Operational Revenue		–	–	400	–	–	–	–	–	105	1 816	–	–	–	–	–	2 321
Non-Exchange Revenue																	
Property rates		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Surcharges and Taxes		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Fines, penalties and forfeits		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Licences or permits		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Transfer and subsidies - Operational		151 704	–	578	–	–	–	–	–	2 290	–	–	–	–	–	–	154 572
Interest		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Fuel Levy		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Operational Revenue		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Gains on disposal of Assets		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Other Gains		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Discontinued Operations		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Revenue (excluding capital transfers and contributi		154 270	–	978	–	–	–	–	53	2 395	1 815	–	–	–	–	–	159 512
Expenditure																	
Employee related costs		15 377	9 755	15 823	7 591	858	12 404	2 418	30 387	26 768	6 164	–	–	–	–	–	127 546
Remuneration of councillors		–	–	–	–	–	9 218	–	–	–	–	–	–	–	–	–	9 218
Bulk purchases - electricity		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Inventory consumed		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Debt impairment		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Depreciation and amortisation		224	133	1 430	50	–	681	126	4 032	194	522	–	–	–	–	–	7 393
Interest		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Contracted services		–	–	3 766	200	–	32	–	2 773	1 024	777	–	–	–	–	–	8 572
Transfers and subsidies		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Irrecoverable debts written off		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Operational costs		7 042	2 616	8 631	364	2 323	4 558	617	2 712	2 954	1 596	–	–	–	–	–	33 413
Losses on disposal of Assets		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Other Losses		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Expenditure		22 644	12 504	29 650	8 206	3 181	26 892	3 161	39 903	30 941	9 059	–	–	–	–	–	186 142
Surplus/(Deficit)		131 626	(12 504)	(28 672)	(8 206)	(3 181)	(26 892)	(3 161)	(39 851)	(28 546)	(7 244)	–	–	–	–	–	(26 630)
Transfers and subsidies - capital (monetary allocations)		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Transfers and subsidies - capital (in-kind)		–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions		131 626	(12 504)	(28 672)	(8 206)	(3 181)	(26 892)	(3 161)	(39 851)	(28 546)	(7 244)	–	–	–	–	–	(26 630)

Table 46 MBRR Table SA3 – Supporting detail to Statement of Financial Position

DC36 Waterberg - Supporting Table SA3 Supportinging detail to 'Budgeted Financial Position'

Description	Ref	2019/20	2020/21	2021/22	Current Year 2022/23				2023/24 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
R thousand											
ASSETS											
Trade and other receivables from exchange transactions											
Electricity		–	–	–	3 667	3 667	3 667	3 667	1 265	20	10
Water		–	–	–	–	–	–	–	–	–	–
Waste		–	–	–	–	–	–	–	–	–	–
Waste Water		–	–	–	–	–	–	–	–	–	–
Other trade receivables from exchange transactions		1 960	1 531	1 509	–	–	–	–	–	–	–
Gross: Trade and other receivables from exchange transactions		**1 960**	**1 531**	**1 509**	**3 667**	**3 667**	**3 667**	**3 667**	**1 265**	**20**	**10**
Less: Impairment for debt		**(168)**	**(168)**	**(294)**	**(3 657)**	**(3 657)**	**(3 657)**	**(3 657)**	-	-	-
Impairment for Electricity		–	–	–	–	–	–	–	–	–	–
Impairment for Water		–	–	–	–	–	–	–	–	–	–
Impairment for Waste		–	–	–	–	–	–	–	–	–	–
Impairment for Waste Water		–	–	–	–	–	–	–	–	–	–
Impairment for other trade receivalbes from exchange transactions		(168)	(168)	(294)	(3 657)	(3 657)	(3 657)	(3 657)	–	–	–
Total net Trade and other receivables from Exchange Transactions		**1 791**	**1 362**	**1 215**	**10**	**10**	**10**	**10**	**1 265**	**20**	**10**
-											
Receivables from non-exchange transactions											
Property rates		–	–	–	–	–	–	–	–	–	–
Less: Impairment of Property rates		–	–	–	–	–	–	–	–	–	–
Net Property rates		-	-	-	-	-	-	-	-	-	-
Other receivables from non-exchange transactions		191	113	90	700	700	700	700	1 491	500	350
Impairment for other receivalbes from non-exchange transactions		–	–	–	–	–	–	–	–	–	–
Net other receivables from non-exchange transactions		**191**	**113**	**90**	**700**	**700**	**700**	**700**	**1 491**	**500**	**350**
Total net Receivables from non-exchange transactions		**191**	**113**	**90**	**700**	**700**	**700**	**700**	**1 491**	**500**	**350**

Table 47 MBRR Table SA9 – Social, economic and demographic statistics and assumptions

DC36 Waterberg - Supporting Table SA9 Social, economic and demographic statistics and assumptions

Description of economic indicator	Ref.	Basis of calculation	2001 Census	2007 Survey	2011 Census	2018/19	2019/20	2020/21	Current Year 2022/23	2022/23 Medium Term Revenue & Expenditure Framework		
						Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Outcome	Outcome	Outcome
Demographics												
Population		Statistics SA	605	596	679 336							
Females aged 5 - 14			65	61	63							
Males aged 5 - 14			67	65	62							
Females aged 15 - 34			109	121	137							
Males aged 15 - 34			103	100	119							
Unemployment			209	167	82							
Monthly household income (no. of households)	1, 12											
No income		Statistics SA	244 388	201 210	24 779							
R1 - R1 600			262 022	132 900	4 110							
R1 601 - R3 200			24 357	24 558	3 100							
R3 201 - R6 400			22 054	19 581	14 279							
R6 401 - R12 800			16 406	21 156	35 573							
R12 801 - R25 600			5 800	7 380	38 710							
R25 601 - R51 200			2 095	6 921	24 706							
R52 201 - R102 400			851	3 260	16 134							
R102 401 - R204 800			507	780	11 025							
R204 801 - R409 600			332	510	5 246							
R409 601 - R819 200												
> R819 200												
Poverty profiles (no. of households)												
< R2 060 per household per month	13		506 410	334 110	7 210							
Insert description	2											
Household/demographics (000)												
Number of people in municipal area		Statistics SA	604 936	596 094	679 336							
Number of poor people in municipal area			244 388	198 550	24 779							
Number of households in municipal area			160 720	168 420	179 866							
Number of poor households in municipal area			98 450	83 552	120 001							
Definition of poor household (R per month)			800	1 200	1 600							
Housing statistics	3											
Formal		Statistics SA	158 520	164 969	174 076							
Informal			2 200	3 451	5 790							
Total number of households			160 720	168 420	179 866	-	-	-	-	-	-	-
Dwellings provided by municipality	4	Statistics SA			-							
Dwellings provided by province/s			19 320	22 415	53 800							
Dwellings provided by private sector	5				-							
Total new housing dwellings			19 320	22 415	53 800	-	-	-	-	-	-	-

Table 48 MBRR SA32 – List of external mechanisms

N/a

2.13 Municipal manager’s quality certificate

…………………………………, Municipal manager of WDM, hereby certify that the Final Annual Budget and supporting documentation have been prepared in accordance with the Municipal Finance Management Act and the regulations made under the Act, and that the annual budget and supporting documents are consistent with the Integrated Development Plan of the municipality.

Print Name
Municipal Manager of WDM (DC36)

Signature

Date